

Objection Deadline: March 26, 2021 @ 12:00 p.m. (ET)

UNITED STATES BANKRUPTCY COURT
FOR THE SOUTHERN DISTRICT OF NEW YORK

In re:

PURDUE PHARMA L.P., *et al.*,¹

Debtors.

Chapter 11

Case No. 19-23649 (RDD)

(Jointly Administered)

**SEVENTEENTH MONTHLY FEE STATEMENT OF ALIXPARTNERS, LLP,
FINANCIAL ADVISOR TO THE CHAPTER 11 DEBTORS FOR
ALLOWANCE OF COMPENSATION FOR SERVICES
RENDERED AND FOR REIMBURSEMENT OF EXPENSES
FOR THE PERIOD OF JANUARY 1, 2021 THROUGH JANUARY 31, 2021**

Name of Applicant:	ALIXPARTNERS, LLP	
Applicant's Role in Case:	Financial Advisor to the Chapter 11 Debtors	
Date Order of Employment Signed:	November 21, 2019 [Docket No. 528], <i>Nunc Pro Tunc</i> to September 15, 2019	
Time period covered by this statement:	Beginning of Period	End of Period
	January 1, 2021	January 31, 2021
Summary of Total Fees and Expenses Requested:		
Total fees requested in this statement:	\$668,183.20 (80% of \$835,229.00)	
Total expenses requested in this statement:	\$0.00	
Total fees and expenses requested in this statement:	\$668,183.20	
This is a(n): <input checked="" type="checkbox"/> Monthly Application <input type="checkbox"/> Interim Application <input type="checkbox"/> Final Application		

¹ The Debtors in these cases, along with the last four digits of each Debtor's registration number in the applicable jurisdiction, are as follows: Purdue Pharma L.P. (7484), Purdue Pharma Inc. (7486), Purdue Transdermal Technologies L.P. (1868), Purdue Pharma Manufacturing L.P. (3821), Purdue Pharmaceuticals L.P. (0034), Imbrium Therapeutics L.P. (8810), Adlon Therapeutics L.P. (6745), Greenfield BioVentures L.P. (6150), Seven Seas Hill Corp. (4591), Ophir Green Corp. (4594), Purdue Pharma of Puerto Rico (3925), Avrio Health L.P. (4140), Purdue Pharmaceutical Products L.P. (3902), Purdue Neuroscience Company (4712), Nayatt Cove Lifescience Inc. (7805), Button Land L.P. (7502), Rhodes Associates L.P. (N/A), Paul Land Inc. (7425), Quidnick Land L.P. (7584), Rhodes Pharmaceuticals L.P. (6166), Rhodes Technologies (7143), UDF LP (0495), SVC Pharma LP (5717) and SVC Pharma Inc. (4014). The Debtors' corporate headquarters is located at One Stamford Forum, 201 Tresser Boulevard, Stamford, CT 06901.

ALIXPARTNERS, LLP

**SUMMARY OF HOURS AND FEES BY PROFESSIONAL
FOR THE PERIOD JANUARY 1, 2021 THROUGH JANUARY 31, 2021**

PROFESSIONAL	TITLE	RATE ¹	HOURS	FEES
Lisa Donahue	Managing Director	\$1,295	35.0	\$ 45,325.00
Richard Collura	Managing Director	\$1,125	27.5	30,937.50
Jesse DelConte	Managing Director	\$1,055	202.0	213,110.00
Kevin M McCafferty	Director	\$980	17.0	16,660.00
Gabe J Koch	Director	\$865	111.5	96,447.50
HS Bhattal	Director	\$865	147.4	127,501.00
Sam K Lemack	Senior Vice President	\$665	164.6	109,459.00
Sam J Canniff	Senior Vice President	\$665	8.1	5,386.50
Andrew D DePalma	Vice President	\$625	133.0	83,125.00
Nate A Simon	Vice President	\$625	47.8	29,875.00
Lan T Nguyen	Vice President	\$530	128.0	67,840.00
Tammy Brewer	Vice President	\$465	1.7	790.50
Melanie McCabe	Vice President	\$430	20.4	8,772.00
Total Professional Hours and Fees		1,044.0	\$ 835,229.00	
Less 50% Travel Fees				-
Subtotal				\$ 835,229.00
Less 20% Holdback				(167,045.80)
Invoice Total				\$ 668,183.20
			Average Billing Rate	\$ 800.03

¹ As set forth in our Engagement Letter dated March 5, 2019, our standard hourly rates are reviewed annually and certain professionals' rates were adjusted as of January 1, 2021 to reflect promotions and general market increases.

ALIXPARTNERS, LLP

**SUMMARY OF HOURS AND FEES BY MATTER CATEGORY
FOR THE PERIOD JANUARY 1, 2021 THROUGH JANUARY 31, 2021**

CODE	MATTER CATEGORY	HOURS	FEES
101	Chapter 11 Process/Case Management	241.4	\$ 196,929.50
103	Cash Management	125.7	74,574.00
104	Communication with Interested Parties	134.2	101,962.50
105	U.S. Trustee / Court Reporting Requirements	17.7	10,247.50
106	Business Analysis & Operations	253.0	236,142.00
107	POR Development	170.7	137,105.00
109	Claims Process	34.9	24,142.50
110	Special Projects	0.6	375.00
113	Fee Statements and Fee Applications	25.5	13,149.50
114	Court Hearings	4.0	3,840.00
115	Forensic Analysis	36.3	36,761.50
		1,044.0	\$ 835,229.00
	Average Billing Rate		\$ 800.03

AlixPartners, LLP (“AlixPartners”), as financial advisor to the Debtors and its affiliated Debtors, (collectively, the “Debtors”), hereby submits this seventeenth monthly fee statement seeking compensation for professional services rendered and reimbursement of out-of-pocket expenses for the period January 1, 2021 through January 31, 2021 (the “Compensation Period”), pursuant to the *Order Establishing Procedures For Interim Compensation and Reimbursement of Expenses for Retained Professionals* [Docket No. 528] and the *Order Authorizing Debtors to Retain and Employ AlixPartners, LLP as its Financial Advisor Nunc Pro Tunc to the September 16, 2019* [Docket No. 528].

Detailed time descriptions of the services performed by each professional, organized by discrete project and by day is attached hereto as Exhibit A. Exhibit A (a) identifies the individuals that rendered services in each subject matter; (b) describes each activity or service that each individual performed; and (c) states the number of hours (in tenths of an hour) spent by each individual providing the services during the Compensation Period.

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WHEREFORE, AlixPartners respectfully requests that it be granted an allowance of compensation for professional services rendered during the Compensation Period in the amount of \$835,229.00, without prejudice to a final allowance of compensation, and that the Court grant AlixPartners such other and further relief as is just and proper. Pursuant to the Interim Compensation Order, AlixPartners seeks payment of professional fees in the amount of \$668,183.20 (80% of \$835,229.00) for a total amount of \$668,183.20.

Dated: March 12, 2021

ALIXPARTNERS, LLP
909 Third Avenue, 28th Floor
New York, NY 10022

/s/ Lisa Donahue

By: Lisa Donahue
Managing Director

Exhibit A

AlixPartners, LLP

Detailed Description of AlixPartners' Fees and Hours by Matter Category

AlixPartners

Mr. Jon Lowne
Chief Financial Officer
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Mr. James P. Doyle
Vice President & General Counsel
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Rhodes Pharmaceuticals L.P.
498 Washington Street
Coventry, RI 02816

Invoice # 2132593-1

Re: Chapter 11 Process/Case Management
Client/Matter # 012589.00101

Date	Consultant	Description of Services	Hours
01/04/21	SKL	Review the transfer workplans on Smartsheet and update based on the latest feedback provided by L. Diggs (DPW).	2.70
01/04/21	SKL	Review Smartsheet Flash Report set-ups and made updates accordingly to ensure consistency throughout each workplan.	0.50
01/04/21	SKL	Call with L. Diggs (DPW) re: open items and updates re: Purdue transfer workplan and Smartsheet.	0.30
01/04/21	NAS	Correspondence with E. Diggs (DPW) and S. Lemack (AlixPartners) re: Regulatory Matters workstream of transfer workplan.	0.50
01/04/21	GJK	Coordinate and plan for Transfer Process work stream, including review of draft workplans to prepare for client intake meetings	2.00
01/04/21	HSB	Review diligence tracking worksheet for outstanding items	0.20
01/04/21	HSB	Review diligence related correspondence from R. Aleali (Purdue) with related comments	0.40
01/04/21	HSB	Review diligence requests from third party and related files	0.50
01/04/21	HSB	Review diligence related correspondence from T. Au and S. Baldridge (both Purdue)	0.30
01/04/21	HSB	Review diligence info from J. Lowne (Purdue)	0.40
01/04/21	HSB	Review diligence related comments from DPW and R. Aleali (Purdue)	0.20
01/04/21	HSB	Review diligence related comments from E. Diggs (DPW)	0.20
01/04/21	HSB	Review Avrio diligence related info	0.50
01/05/21	HSB	Review diligence related info from Purdue and third party teams	1.60
01/05/21	HSB	Review Excel worksheet with OxyContin forecast	0.30

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Date	Consultant	Description of Services	Hours
01/05/21	HSB	scenarios Working session with J. DelConte, H. Bhattacharjee, G. Koch (all AlixPartners) J. O'Connell, T. Coleman, J. Turner (all PJT) re: plan scenarios	1.20
01/05/21	JD	Working session with J. DelConte, H. Bhattacharjee, G. Koch (all AlixPartners) J. O'Connell, T. Coleman, J. Turner (all PJT) re: plan scenarios	1.20
01/05/21	GJK	Call with G. Koch, N. Simon, S. Lemack (all AlixPartners), E. Diggs (DPW), A. Lele (DPW), C. Robertson (DPW), E. Turay (DPW), R. Aleali (Purdue), B. Miller (Purdue), and K. McCarthy (Purdue) to provide update on transfer workplan.	0.60
01/05/21	GJK	Call with G. Koch, N. Simon, S. Lemack (all AlixPartners) to debrief following transfer workplan update call with DPW and Purdue Legal.	0.30
01/05/21	GJK	Coordinate and plan for Transfer Process.	0.80
01/05/21	GJK	Working session with J. DelConte, H. Bhattacharjee, G. Koch (all AlixPartners) J. O'Connell, T. Coleman, J. Turner (all PJT) re: plan scenarios	1.20
01/05/21	SKL	Update notes and action items from this morning's transfer workplan call and circulate to the working group accordingly.	0.40
01/05/21	SKL	Prepare updates to Smartsheet following today's transfer workplan meeting and circulate updated invites to the workplan accordingly.	1.10
01/05/21	SKL	Review latest inquiry re: Avrio lease assumption and provide update accordingly.	0.50
01/05/21	SKL	Call with G. Koch, N. Simon, S. Lemack (all AlixPartners), E. Diggs (DPW), A. Lele (DPW), C. Robertson (DPW), E. Turay (DPW), R. Aleali (Purdue), B. Miller (Purdue), and	0.60

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Date	Consultant	Description of Services	Hours
		K. McCarthy (Purdue) to provide update on transfer workplan.	
01/05/21	SKL	Call with G. Koch, N. Simon, S. Lemack (all AlixPartners) to debrief following transfer workplan update call with DPW and Purdue Legal.	0.30
01/05/21	NAS	Prepare for transfer workplan update call with Purdue Legal and DPW.	0.30
01/05/21	NAS	Call with G. Koch, N. Simon, S. Lemack (all AlixPartners), E. Diggs (DPW), A. Lele (DPW), C. Robertson (DPW), E. Turay (DPW), R. Aleali (Purdue), B. Miller (Purdue), and K. McCarthy (Purdue) to provide update on transfer workplan.	0.60
01/05/21	NAS	Call with G. Koch, N. Simon, S. Lemack (all AlixPartners) to debrief following transfer workplan update call with DPW and Purdue Legal.	0.30
01/05/21	NAS	Review and comment on notes from transfer workplan call with DPW and Purdue Legal.	0.50
01/05/21	SKL	Review Smartsheet Dashboard reports to update report format and ensure all workplans are pulled into the report correctly.	1.30
01/05/21	SKL	Review latest OCP notice provided by C. MacDonald (Purdue) and update the OCP report accordingly to include the new OCP and track financials.	1.10
01/06/21	SKL	Call with G. Koch, N. Simon, S. Lemack (all AlixPartners) to prepare for 1/7 meeting with Purdue IP team re: emergence transfer process.	0.90
01/06/21	SKL	Update the meeting agenda, open items, questions, and finalize the transfer workplan deck to review and discuss in tomorrow's transfer workplan kickoff call.	1.10
01/06/21	NAS	Coordinate IP emergence transfer workstream across	0.70

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Date	Consultant	Description of Services	Hours
		Purdue Legal, DPW M&A, and DPW IP.	
01/06/21	NAS	Review new filings on Purdue docket.	0.40
01/06/21	NAS	Call with G. Koch, N. Simon, S. Lemack (all AlixPartners) to prepare for 1/7 meeting with Purdue IP team re: emergence transfer process.	0.90
01/06/21	GJK	Call with G. Koch, N. Simon, S. Lemack (all AlixPartners) to prepare for 1/7 meeting with Purdue IP team re: emergence transfer process.	0.90
01/06/21	GJK	Plan out cadence for IP Workplan for Transfer Process.	1.00
01/06/21	GJK	Review overall workplan streams for IP.	0.50
01/06/21	JD	Create agenda for call tomorrow morning with management and all professionals	0.30
01/06/21	HSB	Review diligence related info from Purdue in response to requests from third party	0.40
01/07/21	HSB	Review diligence related info from Purdue	1.30
01/07/21	HSB	Call with C. Landau, J. Lowne, M. Kesselman, R. Aleali (all Purdue), J. O'Connell, T. Coleman, J. Turner, T. Melvin, R. Schnitzler (all PJT), M. Huebner, E. Vonnegut, C. Robertson (all DPW), J. DelConte, L. Donahue, H. Bhattacharjee (all AlixPartners) re: go-forward planning and status update.	1.70
01/07/21	JD	Call with C. Landau, J. Lowne, M. Kesselman, R. Aleali (all Purdue), J. O'Connell, T. Coleman, J. Turner, T. Melvin, R. Schnitzler (all PJT), M. Huebner, E. Vonnegut, C. Robertson (all DPW), J. DelConte, L. Donahue, H. Bhattacharjee (all AlixPartners) re: go-forward planning and status update.	1.70
01/07/21	GJK	Debrief with G. Koch, N. Simon, and S. Lemack (all AlixPartners) following IP workstream call with DPW and Purdue.	0.20

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Date	Consultant	Description of Services	Hours
01/07/21	GJK	Prepare for IP team call as part of transfer process kickoff IP work stream.	1.00
01/07/21	NAS	Debrief with G. Koch, N. Simon, and S. Lemack (all AlixPartners) following IP workstream call with DPW and Purdue.	0.20
01/07/21	NAS	Draft action items and notes to distribute to attendees following IP emergence transfer process call.	0.30
01/07/21	SKL	Finalize updates to the Smartsheet IP workplan to share and discuss during this afternoon's kickoff call.	2.00
01/07/21	SKL	Update list of notes and action items following this afternoon's kickoff call and provide access to the Smartsheet IP workplan to all participants.	0.80
01/07/21	SKL	Review and reconcile latest Financial Update deck provided by the company and circulate updates and notes accordingly re: November Flash Report.	1.70
01/07/21	LJD	Call with C. Landau, J. Lowne, M. Kesselman, R. Aleali (all Purdue), J. O'Connell, T. Coleman, J. Turner, T. Melvin, R. Schnitzler (all PJT), M. Huebner, E. Vonnegut, C. Robertson (all DPW), J. DelConte, L. Donahue, H. Bhattal (all AlixPartners) re: go-forward planning and status update.	1.70
01/07/21	SKL	Debrief with G. Koch, N. Simon, and S. Lemack (all AlixPartners) following IP workstream call with DPW and Purdue.	0.20
01/08/21	LJD	Call with H. Bhattal, J. DelConte, A. DePalma, L. Donahue, G. Koch, S. Lemack, L. Nguyen, N. Simon (all AlixPartners) re: Weekly team update.	0.50
01/08/21	SKL	Call with H. Bhattal, J. DelConte, A. DePalma, L. Donahue, G. Koch, S. Lemack, L. Nguyen, N. Simon (all AlixPartners) re: Weekly team update.	0.50

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Date	Consultant	Description of Services	Hours
01/08/21	NAS	Distribute action items and notes with G. Koch (AlixPartners) and S. Lemack (AlixPartners) following IP meeting on 1/7.	0.20
01/08/21	NAS	Call with G. Koch, N. Simon (both AlixPartners) re: transfer workplan and Mundipharma workstream priorities.	0.40
01/08/21	NAS	Prepare for transfer workplan kickoff meeting related to Employee Matters workstream.	0.40
01/08/21	NAS	Prepare for weekly AlixPartners Purdue engagement team update call.	0.40
01/08/21	NAS	Call with H. Bhattal, J. DelConte, A. DePalma, L. Donahue, G. Koch, S. Lemack, L. Nguyen, N. Simon (all AlixPartners) re: Weekly team update.	0.50
01/08/21	NAS	Respond to IP questions to transfer workplan asked by R. Inz (Purdue).	0.30
01/08/21	GJK	Call with H. Bhattal, J. DelConte, A. DePalma, L. Donahue, G. Koch, S. Lemack, L. Nguyen, N. Simon (all AlixPartners) re: Weekly team update.	0.50
01/08/21	GJK	Call with G. Koch, N. Simon (both AlixPartners) re: transfer workplan and Mundipharma workstream priorities.	0.40
01/08/21	HSB	Call with H. Bhattal, J. DelConte, A. DePalma, L. Donahue, G. Koch, S. Lemack, L. Nguyen, N. Simon (all AlixPartners) re: Weekly team update.	0.50
01/08/21	HSB	Prepare agenda and notes for team update on various case related matters	0.20
01/08/21	HSB	Review diligence related info from Purdue	1.20
01/08/21	LTN	Call with H. Bhattal, J. DelConte, A. DePalma, L. Donahue, G. Koch, S. Lemack, L. Nguyen, N. Simon (all	0.50

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01/08/21	JD	AlixPartners) re: Weekly team update. Call with H. Bhattacharya, J. DelConte, A. DePalma, L. Donahue, G. Koch, S. Lemack, L. Nguyen, N. Simon (all AlixPartners) re: Weekly team update.	0.50
01/08/21	JD	Review latest emergence process options presentation.	0.50
01/08/21	ADD	Call with H. Bhattacharya, J. DelConte, A. DePalma, L. Donahue, G. Koch, S. Lemack, L. Nguyen, N. Simon (all AlixPartners) re: Weekly team update.	0.50
01/11/21	HSB	Update due diligence related Excel summary	0.20
01/11/21	JD	Update and planning call with J. DelConte, L. Donahue, H. Bhattacharya (all AlixPartners)	0.50
01/11/21	JD	Review time details for Project Plex workstream.	0.50
01/11/21	HSB	Update and planning call with J. DelConte, L. Donahue, H. Bhattacharya (all AlixPartners)	0.50
01/11/21	HSB	Call with J. DelConte, L. Donahue, H. Bhattacharya (all AlixPartners), R. Aleali, M. Kesselman (both Purdue), T. Coleman, J. O'Connell, J. Turner, T. Melvin (all PJT), M. Huebner, E. Vonnegut, C. Robertson, D. Klein (all DPW) re: plan alternatives deck for the board.	1.00
01/11/21	GJK	Call with G. Koch, N. Simon, S. Lemack (all AlixPartners) to coordinate on next steps for emergence transfer process.	0.30
01/11/21	GJK	Review existing Transfer Process workplans developed based on DPW diligence lists and identify potential changes to framework for intake meetings and need for revising workplan approach.	2.00
01/11/21	NAS	Review existing employee matters workstream within emergence transfer workplan and prepare for call with DPW Employee team.	1.20

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Date	Consultant	Description of Services	Hours
01/11/21	NAS	Call with N. Simon, S. Lemack (both AlixPartners), S. Brecher and J. Kasprisin (both DPW) to review Employee Matters workplan in advance of 1/13 call with Purdue HR.	0.30
01/11/21	NAS	Call with G. Koch, N. Simon, S. Lemack (all AlixPartners) to coordinate on next steps for emergence transfer process.	0.30
01/11/21	LJD	Update and planning call with J. DelConte, L. Donahue, H. Bhattal (all AlixPartners)	0.50
01/11/21	SKL	Call with N. Simon, S. Lemack (both AlixPartners), S. Brecher and J. Kasprisin (both DPW) to review Employee Matters workplan in advance of 1/13 call with Purdue HR.	0.30
01/11/21	SKL	Meeting with C. MacDonald (Purdue) re: latest inquiry re: prepetition OCP invoices.	0.30
01/11/21	SKL	Call with G. Koch, N. Simon, S. Lemack (all AlixPartners) to coordinate on next steps for emergence transfer process.	0.30
01/12/21	SKL	Call with G. Koch, S. Lemack (both AlixPartners) re: latest updates and open items re: IP and employee matters discussions.	0.60
01/12/21	SKL	Meeting with H. Bhattal, S. Lemack (both AlixPartners) re: requested info and related open items	0.50
01/12/21	SKL	Call with H. Bhattal, S. Lemack (both AlixPartners) re: latest diligence request and outline the leave behind analysis accordingly.	0.40
01/12/21	SKL	Review latest diligence response and begin preparing potential leave behind costs and analysis accordingly.	2.10
01/12/21	SKL	Begin review of IAC contracts to help identify potential leave behind costs re: latest diligence request.	1.50
01/12/21	SKL	Review latest PJT exit scenario deck and reconcile leave behind costs to wind down costs re: latest diligence	1.60

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01/12/21	GJK	request.	
01/12/21	GJK	Call with G. Koch, S. Lemack (both AlixPartners) re: latest updates and open items re: IP and employee matters discussions.	0.60
01/12/21	HSB	Meeting with H. Bhattacharjee, S. Lemack (both AlixPartners) re: requested info and related open items	0.50
01/12/21	HSB	Call with H. Bhattacharjee, S. Lemack (both AlixPartners) re: latest diligence request and outline the leave behind analysis accordingly.	0.40
01/12/21	HSB	Review correspondence from due diligence counterparties	0.50
01/13/21	HSB	Review email correspondence and related documents from Purdue re: Project Green	0.90
01/13/21	HSB	Review diligence responses (Project Green) prepared by L. Nguyen (AlixPartners)	0.30
01/13/21	GJK	Edit follow up notes to Emergency Transfer calls.	0.50
01/13/21	GJK	Call with G. Koch, S. Lemack, N. Simon (all AlixPartners) to prepare for emergency transfer meetings related to Employee Matters and Commercial Agreements.	0.30
01/13/21	GJK	Call with G. Koch, S. Lemack, N. Simon (all AlixPartners), K. Laurel, C. DeStefano, L. Kusinski, R. Aleali (all Purdue), E. Diggs, C. Robertson, A. Lele, S. Brecher, E. Turay (all DPW) re: emergency transfer employee matters workstream.	1.00
01/13/21	GJK	Call with G. Koch, S. Lemack, N. Simon (all AlixPartners), R. Aleali, B. Miller, K. McCarthy (all Purdue), E. Diggs, C. Robertson, A. Lele, S. Brecher, and E. Turay (all DPW) re: emergency transfer commercial agreements workstream.	0.70
01/13/21	GJK	Call with G. Koch, S. Lemack, N. Simon (all AlixPartners) to debrief following emergency transfer employee matters and commercial agreements discussions.	0.40

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Invoice # 2132593-1

Re: Chapter 11 Process/Case Management
Client/Matter # 012589.00101

Date	Consultant	Description of Services	Hours
01/13/21	GJK	Review upcoming change of control calls with client subgroups and associated workplans; consider which may require significant additional updates to base workplans.	1.50
01/13/21	SKL	Continue review of potential leave behind costs and reconcile against wind-down costs identified in PJT's latest exit scenario deck.	1.20
01/13/21	SKL	Finalize updates to the leave behind cost analysis re: latest diligence request, and circulate updated analysis accordingly for review and feedback.	1.80
01/13/21	SKL	Call with G. Koch, S. Lemack, N. Simon (all AlixPartners) to prepare for emergence transfer meetings related to Employee Matters and Commercial Agreements.	0.30
01/13/21	SKL	Call with G. Koch, S. Lemack, N. Simon (all AlixPartners), K. Laurel, C. DeStefano, L. Kusinski, R. Aleali (all Purdue), E. Diggs, C. Robertson, A. Lele, S. Brecher, E. Turay (all DPW) re: emergence transfer employee matters workstream.	1.00
01/13/21	SKL	Call with G. Koch, S. Lemack, N. Simon (all AlixPartners), R. Aleali, B. Miller, K. McCarthy (all Purdue), E. Diggs, C. Robertson, A. Lele, S. Brecher, and E. Turay (all DPW) re: emergence transfer commercial agreements workstream.	0.70
01/13/21	SKL	Call with G. Koch, S. Lemack, N. Simon (all AlixPartners) to debrief following emergence transfer employee matters and commercial agreements discussions.	0.40
01/13/21	NAS	Draft agenda for 1/13 emergence transfer process meetings.	0.40
01/13/21	NAS	Call with G. Koch, S. Lemack, N. Simon (all AlixPartners) to prepare for emergence transfer meetings related to Employee Matters and Commercial Agreements.	0.30
01/13/21	NAS	Call with G. Koch, S. Lemack, N. Simon (all AlixPartners),	1.00

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Date	Consultant	Description of Services	Hours
		K. Laurel, C. DeStefano, L. Kusinski, R. Aleali (all Purdue), E. Diggs, C. Robertson, A. Lele, S. Brecher, E. Turay (all DPW) re: emergence transfer employee matters workstream.	
01/13/21	NAS	Call with G. Koch, S. Lemack, N. Simon (all AlixPartners), R. Aleali, B. Miller, K. McCarthy (all Purdue), E. Diggs, C. Robertson, A. Lele, S. Brecher, and E. Turay (all DPW) re: emergence transfer commercial agreements workstream.	0.70
01/13/21	NAS	Call with G. Koch, S. Lemack, N. Simon (all AlixPartners) to debrief following emergence transfer employee matters and commercial agreements discussions.	0.40
01/13/21	NAS	Draft notes and follow-up items re: emergence transfer employee matters workstream for call attendees.	0.70
01/13/21	NAS	Prepare for emergence transfer process meetings related to Employee Matters and Commercial Agreements.	0.50
01/14/21	NAS	Draft notes and follow-up items from emergence transfer process meetings on 1/13.	0.80
01/14/21	SKL	Finalize updates to the liquidation analysis re: latest insurance proceed feedback provided by Dechert.	1.60
01/14/21	LJD	Call with J. DelConte, H. Bhattacharjee, G. Koch, L. Donahue (all AlixPartners), T. Coleman, J. O'Connell, J. Turner, T. Melvin (all PJT), M. Huebner, E. Vonnegut, C. Robertson (all DPW), J. Lowne, M. Kesselman, R. Aleali (all Purdue) re: weekly update and go forward planning call.	1.30
01/14/21	GJK	Call with J. DelConte, H. Bhattacharjee, G. Koch, L. Donahue (all AlixPartners), T. Coleman, J. O'Connell, J. Turner, T. Melvin (all PJT), M. Huebner, E. Vonnegut, C. Robertson (all DPW), J. Lowne, M. Kesselman, R. Aleali (all Purdue) re: weekly update and go forward planning call.	1.30
01/14/21	GJK	Review and comment on actions items from Employee	0.50

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Date	Consultant	Description of Services	Hours
		Matters call.	
01/14/21	GJK	Plan for next steps in employee matters process based on subgroup call.	1.00
01/14/21	GJK	Review intersections of commercial agreements across functions.	1.00
01/14/21	JD	Call with J. DelConte, H. Bhattacharya, G. Koch, L. Donahue (all AlixPartners), T. Coleman, J. O'Connell, J. Turner, T. Melvin (all PJT), M. Huebner, E. Vonnegut, C. Robertson (all DPW), J. Lowne, M. Kesselman, R. Aleali (all Purdue) re: weekly update and go forward planning call.	1.30
01/14/21	HSB	Review Adhansia R&D plan and related correspondence for Project Green	0.40
01/14/21	HSB	Review draft of Purdue board presentation	0.40
01/14/21	HSB	Update due diligence related Excel summary for Project Plex	0.20
01/14/21	HSB	Call with J. DelConte, H. Bhattacharya, G. Koch, L. Donahue (all AlixPartners), T. Coleman, J. O'Connell, J. Turner, T. Melvin (all PJT), M. Huebner, E. Vonnegut, C. Robertson (all DPW), J. Lowne, M. Kesselman, R. Aleali (all Purdue) re: weekly update and go forward planning call.	1.30
01/14/21	HSB	Review draft of Purdue board presentation	0.40
01/14/21	HSB	Review draft of letter to due diligence counterpart (Project Plex)	0.30
01/14/21	HSB	Review due diligence related correspondence in connection with Project Plex	0.90
01/15/21	HSB	Call with H. Bhattacharya, J. DelConte, L. Donahue, G. Koch, S. Lemack, L. Nguyen, N. Simon (all AlixPartners) re: Weekly team update call	0.80
01/15/21	LTN	Call with H. Bhattacharya, J. DelConte, L. Donahue, G. Koch, S.	0.80

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Date	Consultant	Description of Services	Hours
		Lemack, L. Nguyen, N. Simon (all AlixPartners) re: Weekly team update call	
01/15/21	JD	Call with H. Bhattacharjee, J. DelConte, L. Donahue, G. Koch, S. Lemack, L. Nguyen, N. Simon (all AlixPartners) re: Weekly team update call	0.80
01/15/21	GJK	Follow up emails from IP subgroup team and review of associated schedules.	1.00
01/15/21	GJK	Call with H. Bhattacharjee, J. DelConte, L. Donahue, G. Koch, S. Lemack, L. Nguyen, N. Simon (all AlixPartners) re: Weekly team update call	0.80
01/15/21	GJK	Review indemnification chart provided by DPW and note need for additional inputs.	1.50
01/15/21	LJD	Call with H. Bhattacharjee, J. DelConte, L. Donahue, G. Koch, S. Lemack, L. Nguyen, N. Simon (all AlixPartners) re: Weekly team update call	0.80
01/15/21	SKL	Review latest IP workplan inquiry provided by R. Inz (Purdue) and prepare and circulate list of IP agreements from the SOFA/Schedules accordingly per request.	1.10
01/15/21	SKL	Call with H. Bhattacharjee, J. DelConte, L. Donahue, G. Koch, S. Lemack, L. Nguyen, N. Simon (all AlixPartners) re: Weekly team update call	0.80
01/15/21	NAS	Review feedback from B. Koch (Purdue) and R. Inz (Purdue) re: IP workstream of transfer workplan.	0.60
01/15/21	NAS	Prepare for weekly AlixPartners Purdue engagement team update call.	0.40
01/15/21	NAS	Call with H. Bhattacharjee, J. DelConte, L. Donahue, G. Koch, S. Lemack, L. Nguyen, N. Simon (all AlixPartners) re: Weekly team update call	0.80
01/18/21	NAS	Review status updates to emergence transfer process.	0.40

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Date	Consultant	Description of Services	Hours
01/18/21	GJK	Review various commercial indemnity provision review documents provided by DPW.	1.50
01/18/21	GJK	Plan for upcoming subgroup meetings regarding change of control.	0.50
01/18/21	GJK	Call with R. Aleali (Purdue) re: transfer process.	0.40
01/19/21	GJK	Participate in weekly Purdue weekly professionals meeting with J. DelConte, L. Donahue, G. Koch, H. Bhattacharya (all AlixPartners), M. Huebner, D. Klein, C. Robertson (all DPW), J. O'Connell, T. Coleman, R. Schnitzler, J. Turner, T. Melvin (all PJT) re: go forward planning.	0.70
01/19/21	GJK	Review and follow up on client emails related to Change of Control process from subgroups.	0.50
01/19/21	GJK	Review Wage Motion and create draft benefits chart for brainstorming session with company.	2.00
01/19/21	GJK	Program management for upcoming subgroup calls, including planning for potential work	1.50
01/19/21	GJK	Call with G. Koch, S. Lemack, N. Simon (all AlixPartners) to provide update on next steps for emergence transfer process.	0.60
01/19/21	GJK	Call with G. Koch, S. Lemack, N. Simon (all AlixPartners) to prepare for 1/20 Employee Matters brainstorming session with Purdue Legal and HR.	0.90
01/19/21	JD	Review historical monthly flash reports for comparisons and details that can be used in court tomorrow.	0.80
01/19/21	JD	Review, edit and provide comments on draft materials for Davis Polk hearing talking points.	0.80
01/19/21	JD	Call with M. Huebner (DPW) re: prep for hearing tomorrow.	0.10
01/19/21	JD	Participate in weekly Purdue weekly professionals meeting	0.70

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Date	Consultant	Description of Services	Hours
		with J. DelConte, L. Donahue, G. Koch, H. Bhattacharya (all AlixPartners), M. Huebner, D. Klein, C. Robertson (all DPW), J. O'Connell, T. Coleman, R. Schnitzler, J. Turner, T. Melvin (all PJT) re: go forward planning.	
01/19/21	NAS	Coordinate workstream introduction meetings for emergence transfer process.	0.40
01/19/21	NAS	Call with G. Koch, S. Lemack, N. Simon (all AlixPartners) to provide update on next steps for emergence transfer process.	0.60
01/19/21	NAS	Call with G. Koch, S. Lemack, N. Simon (all AlixPartners) to prepare for 1/20 Employee Matters brainstorming session with Purdue Legal and HR.	0.90
01/19/21	SKL	Call with G. Koch, S. Lemack, N. Simon (all AlixPartners) to provide update on next steps for emergence transfer process.	0.60
01/19/21	SKL	Call with G. Koch, S. Lemack, N. Simon (all AlixPartners) to prepare for 1/20 Employee Matters brainstorming session with Purdue Legal and HR.	0.90
01/19/21	SKL	Review MOR's filed to date and prepare updated financial analysis and supporting detail for tomorrow's hearing.	0.90
01/19/21	SKL	Finalize updates to the latest Purdue transfer workplan on SmartSheet prior to upcoming meetings.	2.40
01/19/21	SKL	Call with H. Bhattacharya, S. Lemack (both AlixPartners) re: various case related matters	0.20
01/19/21	LJD	Participate in weekly Purdue weekly professionals meeting with J. DelConte, L. Donahue, G. Koch, H. Bhattacharya (all AlixPartners), M. Huebner, D. Klein, C. Robertson (all DPW), J. O'Connell, T. Coleman, R. Schnitzler, J. Turner, T. Melvin (all PJT) re: go forward planning.	0.70
01/19/21	SKL	Review latest Purdue transfer workplan updates and	1.20

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Date	Consultant	Description of Services	Hours
01/19/21	HSB	prepare for tomorrow's IP follow-up call.	
01/19/21	HSB	Call with H. Bhattacharya, S. Lemack (both AlixPartners) re: various case related matters	0.20
01/19/21	HSB	Review debtor financial reports (weekly cash report) for underlying financial data	0.40
01/19/21	HSB	Review due diligence response from counterparty (Project Plex) and prepared list of potential issues for follow-up	1.40
01/19/21	HSB	Participate in weekly Purdue weekly professionals meeting with J. DelConte, L. Donahue, G. Koch, H. Bhattacharya (all AlixPartners), M. Huebner, D. Klein, C. Robertson (all DPW), J. O'Connell, T. Coleman, R. Schnitzler, J. Turner, T. Melvin (all PJT) re: go forward planning.	0.70
01/19/21	HSB	Review due diligence materials (Project Plex) in preparation for call with colleagues re: related issues	1.10
01/20/21	HSB	Call with H. Bhattacharya, S. Lemack (both AlixPartners) re: multiple Purdue case related matters	0.30
01/20/21	SKL	Meeting with Purdue IT team to provide access to Outlook and WebEx for upcoming transfer workplan meetings.	0.10
01/20/21	SKL	Prepare and finalize updated Employee Matters workplan summary and agenda to review in this afternoon's brainstorming session.	2.20
01/20/21	SKL	Call with H. Bhattacharya, S. Lemack (both AlixPartners) re: multiple Purdue case related matters	0.30
01/20/21	SKL	Call with G. Koch, S. Lemack, N. Simon (all AlixPartners), B. Koch (Purdue), and R. Inz (Purdue) to provide update on IP emergence transfer process workstream.	0.40
01/20/21	SKL	Call with G. Koch, S. Lemack, N. Simon (all AlixPartners) to prepare for Employee Matters emergence transfer meeting with Purdue HR team.	0.40

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Date	Consultant	Description of Services	Hours
01/20/21	SKL	Call with G. Koch, S. Lemack, N. Simon (all AlixPartners), S. Brecher (DPW), R. Aleali (Purdue), K. Laurel (Purdue), C. DeStefano (Purdue), and L. Kusinski (Purdue) to brainstorm items to add to Employee Matters emergence transfer workplan.	0.90
01/20/21	SKL	Call with G. Koch, S. Lemack, N. Simon (all AlixPartners) to debrief following meeting with Purdue HR team.	0.50
01/20/21	NAS	Call with G. Koch, S. Lemack, N. Simon (all AlixPartners) to debrief following meeting with Purdue HR team.	0.50
01/20/21	NAS	Review press coverage related to 1/20 Court hearing.	0.20
01/20/21	NAS	Call with G. Koch, S. Lemack, N. Simon (all AlixPartners), B. Koch (Purdue), and R. Inz (Purdue) to provide update on IP emergence transfer process workstream.	0.40
01/20/21	NAS	Draft notes from IP and Employee Matters meetings.	0.50
01/20/21	NAS	Call with G. Koch, S. Lemack, N. Simon (all AlixPartners) to prepare for Employee Matters emergence transfer meeting with Purdue HR team.	0.40
01/20/21	NAS	Call with G. Koch, S. Lemack, N. Simon (all AlixPartners), S. Brecher (DPW), R. Aleali (Purdue), K. Laurel (Purdue), C. DeStefano (Purdue), and L. Kusinski (Purdue) to brainstorm items to add to Employee Matters emergence transfer workplan.	0.90
01/20/21	GJK	Email exchanges to follow up with S Lemack and N Simon (Alix) to prepare for Employee Matters call.	1.00
01/20/21	GJK	Plan for upcoming subgroup meetings including commercial team and assess potential consistent question points.	1.00
01/20/21	GJK	Update and finalize employee benefits chart for discussion with Employee Matters subgroup.	1.50

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Date	Consultant	Description of Services	Hours
01/20/21	GJK	Prepare for commercial work stream kick off call.	1.00
01/20/21	GJK	Call with G. Koch, S. Lemack, N. Simon (all AlixPartners) to prepare for Employee Matters emergence transfer meeting with Purdue HR team.	0.40
01/20/21	GJK	Call with G. Koch, S. Lemack, N. Simon (all AlixPartners), B. Koch (Purdue), and R. Inz (Purdue) to provide update on IP emergence transfer process workstream.	0.40
01/20/21	GJK	Call with G. Koch, S. Lemack, N. Simon (all AlixPartners), S. Brecher (DPW), R. Aleali (Purdue), K. Laurel (Purdue), C. DeStefano (Purdue), and L. Kusinski (Purdue) to brainstorm items to add to Employee Matters emergence transfer workplan.	0.90
01/20/21	GJK	Call with G. Koch, S. Lemack, N. Simon (all AlixPartners) to debrief following meeting with Purdue HR team.	0.50
01/21/21	GJK	Call with G. Koch, S. Lemack, N. Simon (all AlixPartners) to debrief following IP workstream update and commercial workstream kickoff meetings.	0.60
01/21/21	GJK	Call with G. Koch, S. Lemack, N. Simon (all AlixPartners), D. Rosen, M. Ronning, W. Shank, R. Aleali, K. McCarthy, B. Miller, C. Ostrowski (all Purdue), A. Lele, E. Turay (both DPW) to introduce commercial workstream of emergence transfer process.	1.00
01/21/21	GJK	Call with G. Koch, S. Lemack, N. Simon (all AlixPartners), R. Inz, B. Koch, K. McCarthy (all Purdue), D. Forester, J. Frankel, B. Chen (all DPW) to review updates to IP workstream of emergence transfer process.	1.00
01/21/21	GJK	Weekly call with C. Landau, M. Kesselman, J. Lowne, R. Aleali (all Purdue), M. Huebner, D. Klein, E. Vonnegut, C. Robertson (all DPW), T. Coleman, J. O'Connell, J. Turner, T. Melvin (all PJT), J. DelConte, L. Donahue, G. Koch, H. Bhattacharjee (all AlixPartners) re: status update and go-	1.30

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01/21/21	GJK	forward planning. Identify next steps and open questions following commercial work stream call.	1.50
01/21/21	GJK	Review next tier of subgroup calls and workstreams; outline larger change of control issues.	1.70
01/21/21	NAS	Review follow-up items after 1/20 emergence transfer meetings.	0.40
01/21/21	NAS	Call with G. Koch, S. Lemack, N. Simon (all AlixPartners), R. Inz, B. Koch, K. McCarthy (all Purdue), D. Forester, J. Frankel, B. Chen (all DPW) to review updates to IP workstream of emergence transfer process.	1.00
01/21/21	NAS	Draft notes and action items following IP emergence transfer update call.	0.60
01/21/21	NAS	Call with G. Koch, S. Lemack, N. Simon (all AlixPartners), D. Rosen, M. Ronning, W. Shank, R. Aleali, K. McCarthy, B. Miller, C. Ostrowski (all Purdue), A. Lele, E. Turay (both DPW) to introduce commercial workstream of emergence transfer process.	1.00
01/21/21	NAS	Call with G. Koch, S. Lemack, N. Simon (all AlixPartners) to debrief following IP workstream update and commercial workstream kickoff meetings.	0.60
01/21/21	SKL	Call with G. Koch, S. Lemack, N. Simon (all AlixPartners), R. Inz, B. Koch, K. McCarthy (all Purdue), D. Forester, J. Frankel, B. Chen (all DPW) to review updates to IP workstream of emergence transfer process.	1.00
01/21/21	SKL	Call with G. Koch, S. Lemack, N. Simon (all AlixPartners), D. Rosen, M. Ronning, W. Shank, R. Aleali, K. McCarthy, B. Miller, C. Ostrowski (all Purdue), A. Lele, E. Turay (both DPW) to introduce commercial workstream of emergence transfer process.	1.00

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01/21/21	SKL	Call with G. Koch, S. Lemack, N. Simon (all AlixPartners) to debrief following IP workstream update and commercial workstream kickoff meetings.	0.60
01/21/21	SKL	Review latest feedback and updates provided by R. Inz (Purdue) and B. Koch (Purdue) and update the SmartSheet workplan accordingly.	1.30
01/21/21	LJD	Weekly call with C. Landau, M. Kesselman, J. Lowne, R. Aleali (all Purdue), M. Huebner, D. Klein, E. Vonnegut, C. Robertson (all DPW), T. Coleman, J. O'Connell, J. Turner, T. Melvin (all PJT), J. DelConte, L. Donahue, G. Koch, H. Bhattacharjee (all AlixPartners) re: status update and go-forward planning.	1.30
01/21/21	HSB	Weekly call with C. Landau, M. Kesselman, J. Lowne, R. Aleali (all Purdue), M. Huebner, D. Klein, E. Vonnegut, C. Robertson (all DPW), T. Coleman, J. O'Connell, J. Turner, T. Melvin (all PJT), J. DelConte, L. Donahue, G. Koch, H. Bhattacharjee (all AlixPartners) re: status update and go-forward planning.	1.30
01/21/21	HSB	Review summary of full court hearing obtained from C. Robertson (DPW)	0.20
01/21/21	HSB	Review due diligence (Plex) related materials and prepared a draft of document with summary info	1.60
01/21/21	HSB	Prepare agenda and related notes for internal meeting with Purdue case related updates and list of questions for team re: analysis being performed	0.20
01/21/21	HSB	Review cost files provided to creditor advisors and related email correspondence and questions.	0.50
01/21/21	HSB	Review due diligence (Plex) related list of questions prepared by T. Melvin (PJT) related to the P&L based model prepared by the counterparty	0.30

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498 Washington Street
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Invoice # 2132593-1

Re: Chapter 11 Process/Case Management
Client/Matter # 012589.00101

Date	Consultant	Description of Services	Hours
01/21/21	JD	Prepare agenda for call with all professionals and management.	0.30
01/21/21	JD	Correspondence with A. DePalma (AlixPartners), Davis Polk and Purdue management re: open contract requests.	0.50
01/21/21	JD	Weekly call with C. Landau, M. Kesselman, J. Lowne, R. Aleali (all Purdue), M. Huebner, D. Klein, E. Vonnegut, C. Robertson (all DPW), T. Coleman, J. O'Connell, J. Turner, T. Melvin (all PJT), J. DelConte, L. Donahue, G. Koch, H. Bhattacharjee (all AlixPartners) re: status update and go-forward planning.	1.30
01/22/21	HSB	Review due diligence materials (Plex) from counterparty and OpEx schedule received from J. Lowne (Purdue)	0.40
01/22/21	HSB	Call with H. Bhattacharjee, J. DelConte, G. Koch, S. Lemack, L. Nguyen, N. Simon (all AlixPartners) re: Weekly team update call	0.80
01/22/21	LTN	Call with H. Bhattacharjee, J. DelConte, G. Koch, S. Lemack, L. Nguyen, N. Simon (all AlixPartners) re: Weekly team update call	0.80
01/22/21	SKL	Call with H. Bhattacharjee, J. DelConte, G. Koch, S. Lemack, L. Nguyen, N. Simon (all AlixPartners) re: Weekly team update call	0.80
01/22/21	NAS	Call with H. Bhattacharjee, J. DelConte, G. Koch, S. Lemack, L. Nguyen, N. Simon (all AlixPartners) re: Weekly team update call	0.80
01/22/21	NAS	Review emergence transfer brainstorm lists from Purdue Commercial team.	0.80
01/22/21	GJK	Review commercial work stream materials.	1.00
01/22/21	GJK	Call with H. Bhattacharjee, J. DelConte, G. Koch, S. Lemack, L. Nguyen, N. Simon (all AlixPartners) re: Weekly team update call	0.80

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Date	Consultant	Description of Services	Hours
01/22/21	GJK	Assess need for updating workplan approach regarding cross-over of regulatory, commercial and other product continuity issues.	2.00
01/22/21	JD	Call with R. Aleali (Purdue), C. Robertson, L. Altus, T. Matlock (all DPW), J. Turner (PJT) re: state AG request.	0.50
01/22/21	JD	Correspondence with PJT, Davis Polk and Purdue management re: mediator proposals.	0.40
01/22/21	JD	Call with H. Bhattacharya, J. DelConte, G. Koch, S. Lemack, L. Nguyen, N. Simon (all AlixPartners) re: Weekly team update call	0.80
01/24/21	JD	Update letter for comments from Purdue management, PJT and Davis Polk.	1.80
01/24/21	JD	Correspondence with PJT, Davis Polk and Purdue management re: third party letter.	0.70
01/25/21	JD	Review latest materials re: trust transfer process.	0.70
01/25/21	GJK	Review and develop questions for liquidation analysis.	2.00
01/25/21	GJK	Call with G. Koch, S. Lemack (both AlixPartners) to walk through open items and questions re: liquidation analysis, next steps and discussion points for upcoming change of control/transfer workplan brainstorming session with DPW and Purdue Legal.	1.00
01/25/21	GJK	Call with G. Koch, S. Lemack (both AlixPartners) to debrief following liquidation analysis meeting.	0.40
01/25/21	GJK	Call with G. Koch, S. Lemack (both AlixPartners) re: agenda for the weekly change of control/transfer workplan brainstorming session with DPW and Purdue Legal.	0.40
01/25/21	NAS	Review updates to Purdue emergence transfer process.	0.40
01/25/21	SKL	Call with G. Koch, S. Lemack (both AlixPartners) to	0.40

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Client/Matter # 012589.00101

Date	Consultant	Description of Services	Hours
01/25/21	SKL	debrief following liquidation analysis meeting.	
01/25/21	SKL	Review latest PMO tracker for tomorrow morning's brainstorming session with DPW and Purdue Legal and provide updated feedback accordingly.	0.80
01/25/21	SKL	Finalize updated agenda and PMO tracker for tomorrow's weekly change of control/transfer workplan brainstorming session with Purdue Legal and DPW and circulate updates accordingly.	1.40
01/25/21	SKL	Call with G. Koch, S. Lemack (both AlixPartners) to walk through open items and questions re: liquidation analysis, next steps and discussion points for upcoming change of control/transfer workplan brainstorming session with DPW and Purdue Legal.	1.00
01/25/21	SKL	Call with G. Koch, S. Lemack (both AlixPartners) re: agenda for the weekly change of control/transfer workplan brainstorming session with DPW and Purdue Legal.	0.40
01/25/21	HSB	Review due diligence (Plex) materials received from counterparty	1.10
01/26/21	HSB	Review due diligence (Plex) materials received from counterparty and related comments from debtors' and creditors' advisors	1.20
01/26/21	HSB	Call with J. DelConte, L. Donahue, G. Koch, H. Bhattacharya (all AlixPartners), C. Robertson (DPW), J. O'Connell, J. Turner, T. Melvin, R. Schnitzler (all PJT) re: weekly professionals planning call.	0.60
01/26/21	SKL	Call with G. Koch, S. Lemack (both AlixPartners) re: latest PMO tracker and open items list prior to the weekly change of control/transfer workplan brainstorming session with DPW and Purdue Legal.	0.20

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Date	Consultant	Description of Services	Hours
01/26/21	SKL	Call with G. Koch, S. Lemack, N. Simon (all AlixPartners), E. Turay, E. Diggs (both DPW), R. Aleali, K. McCarthy, and B. Miller (all Purdue) to brainstorm next steps in emergence transfer process.	1.00
01/26/21	SKL	Call with G. Koch, S. Lemack, and N. Simon (all AlixPartners) to debrief following emergence transfer brainstorm call with DPW and Purdue Legal.	0.50
01/26/21	LJD	Call with J. DelConte, L. Donahue, G. Koch, H. Bhattacharya (all AlixPartners), C. Robertson (DPW), J. O'Connell, J. Turner, T. Melvin, R. Schnitzler (all PJT) re: weekly professionals planning call.	0.60
01/26/21	GJK	Call with J. DelConte, L. Donahue, G. Koch, H. Bhattacharya (all AlixPartners), C. Robertson (DPW), J. O'Connell, J. Turner, T. Melvin, R. Schnitzler (all PJT) re: weekly professionals planning call.	0.60
01/26/21	NAS	Call with G. Koch, S. Lemack, N. Simon (all AlixPartners), E. Turay, E. Diggs (both DPW), R. Aleali, K. McCarthy, and B. Miller (all Purdue) to brainstorm next steps in emergence transfer process.	1.00
01/26/21	NAS	Call with G. Koch, S. Lemack, and N. Simon (all AlixPartners) to debrief following emergence transfer brainstorm call with DPW and Purdue Legal.	0.50
01/26/21	GJK	Review change of control calls to date and key information requirements.	1.00
01/26/21	GJK	Follow up on org charts and employee rosters for breakout of functions for additional intake calls.	1.00
01/26/21	GJK	Call with G. Koch, S. Lemack, N. Simon (all AlixPartners), E. Turay, E. Diggs (both DPW), R. Aleali, K. McCarthy, and B. Miller (all Purdue) to brainstorm next steps in emergence transfer process.	1.00

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01/26/21	GJK	Call with G. Koch, S. Lemack, and N. Simon (all AlixPartners) to debrief following emergence transfer brainstorm call with DPW and Purdue Legal.	0.50
01/26/21	GJK	Call with G. Koch, S. Lemack (both AlixPartners) re: latest PMO tracker and open items list prior to the weekly change of control/transfer workplan brainstorming session with DPW and Purdue Legal.	0.20
01/26/21	GJK	Review cash management motion for finance process breakout.	1.50
01/26/21	JD	Call with J. DelConte, L. Donahue, G. Koch, H. Bhattacharya (all AlixPartners), C. Robertson (DPW), J. O'Connell, J. Turner, T. Melvin, R. Schnitzler (all PJT) re: weekly professionals planning call.	0.60
01/27/21	JD	Call with J. O'Connell, J. Turner, T. Melvin (all PJT), L. Donahue, G. Koch, H. Bhattacharya, J. DelConte (all AlixPartners), M. Huebner, E. Vonnegut, C. Robertson (all DPW), M. Kesselman, R. Aleali (all Purdue) re: weekly update and planning call.	1.10
01/27/21	GJK	Call with G. Koch, S. Lemack (both AlixPartners) re: draft organizational breakout for the finance team and prepare next steps re: Purdue transfer workplan.	1.00
01/27/21	GJK	Call with G. Koch, S. Lemack (both AlixPartners) re: change of control kick off calls.	0.50
01/27/21	GJK	Review options for approaching change of control process based on intake meeting feedback and need for cross-functional approach outside current workplan structure.	2.00
01/27/21	GJK	Call with G. Koch, S. Lemack (both AlixPartners) and E. Diggs and E. Turay (both DPW) re: contract management process.	0.60
01/27/21	GJK	Call with J. O'Connell, J. Turner, T. Melvin (all PJT), L.	1.10

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Date	Consultant	Description of Services	Hours
		Donahue, G. Koch, H. Bhattacharjee, J. DelConte (all AlixPartners), M. Huebner, E. Vonnegut, C. Robertson (all DPW), M. Kesselman, R. Aleali (all Purdue) re: weekly update and planning call.	
01/27/21	SKL	Call with G. Koch, S. Lemack (both AlixPartners) re: draft organizational breakout for the finance team and prepare next steps re: Purdue transfer workplan.	1.00
01/27/21	SKL	Call with G. Koch, S. Lemack (both AlixPartners) and E. Diggs and E. Turay (both DPW) re: contract management process.	0.60
01/27/21	SKL	Call with G. Koch, S. Lemack (both AlixPartners) re: change of control kick off calls.	0.50
01/27/21	LJD	Call with J. O'Connell, J. Turner, T. Melvin (all PJT), L. Donahue, G. Koch, H. Bhattacharjee, J. DelConte (all AlixPartners), M. Huebner, E. Vonnegut, C. Robertson (all DPW), M. Kesselman, R. Aleali (all Purdue) re: weekly update and planning call.	1.10
01/27/21	HSB	Review Excel summary and related details from diligence counterparty (Plex) along with relevant financial information from Purdue	1.30
01/27/21	HSB	Review financial details from J. Lowne (Purdue) and related correspondence from PJT re: due diligence (Plex)	0.30
01/27/21	HSB	Call with J. O'Connell, J. Turner, T. Melvin (all PJT), L. Donahue, G. Koch, H. Bhattacharjee, J. DelConte (all AlixPartners), M. Huebner, E. Vonnegut, C. Robertson (all DPW), M. Kesselman, R. Aleali (all Purdue) re: weekly update and planning call.	1.10
01/27/21	HSB	Review list of follow-up questions and requests prepared by T. Melvin (PJT) re: due diligence (Plex)	0.30
01/27/21	HSB	Review latest financial information for Purdue ahead of	0.40

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Date	Consultant	Description of Services	Hours
01/27/21	HSB	board meeting on 1/28 Call with M. Huebner, E. Vonnegut, A. Lele, C. Robertson, D. Klein (all DPW), J. DelConte, H. Bhattacharjee, L. Donahue (all AlixPartners), J. O'Connell, T. Coleman, J. Turner, J. Arsic, T. Melvin (all PJT), S. Birnbaum (Dechert), M. Kesselman, R. Aleali, J. Lowne (all Purdue) re: NOAT cash flow projections.	0.50
01/28/21	HSB	Review monthly OCP report prepared by L. Nguyen (AlixPartners) and provided comments	0.40
01/28/21	HSB	Review FTI email and attached worksheet relating to a request for information from Debtors	0.40
01/28/21	HSB	Review due diligence (Plex) materials received from counterparty and additional comments from J. Lowne (Purdue) with related information	0.90
01/28/21	HSB	Review weekly sales report (Purdue) prepared by L. Nguyen (AlixPartners) and provided comments	0.40
01/28/21	HSB	Attend Purdue board meeting with Board members, M. Kesselman, R. Aleali, J. Lowne, C. Landau (all Purdue), M. Huebner, E. Vonnegut, C. Robertson, W. Taylor (all DPW), J. O'Connell, T. Coleman, J. Turner, T. Melvin (all PJT), J. DelConte, L. Donahue, H. Bhattacharjee (all AlixPartners), S. Birnbaum (Dechert)	5.20
01/28/21	SKL	Call with G. Koch, S. Lemack (both AlixPartners) to finalize the finance organizational breakout and discuss next steps on the employee matter feedback re: Purdue transfer workplan.	0.40
01/28/21	SKL	Call with G. Koch, S. Lemack (both AlixPartners) re: upcoming R&D/Med-Affairs kick-off call.	0.10
01/28/21	SKL	Finalize the finance organizational breakout and prepare updated agenda and discussion points for the R&D/Med-	1.20

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Date	Consultant	Description of Services	Hours
		Affairs kickoff call.	
01/28/21	SKL	Update the Smartsheet tracker based on Tuesday's brainstorming session and for tomorrow's R&D/Med-Affairs kickoff.	0.80
01/28/21	GJK	Continue to review options and reframing approach to managing change of control process around agreement assignment, operational needs and product continuity.	1.50
01/28/21	GJK	Research on data room options for contract management.	2.00
01/28/21	GJK	Review updated Employee Program tracker and brainstorm revisions to work plan.	1.80
01/28/21	GJK	Call with G. Koch, S. Lemack (both AlixPartners) to finalize the finance organizational breakout and discuss next steps on the employee matter feedback re: Purdue transfer workplan.	0.40
01/28/21	GJK	Call with G. Koch, S. Lemack (both AlixPartners) re: upcoming R&D/Med-Affairs kick-off call.	0.10
01/29/21	GJK	Review of week's brainstorming and inputs including what went well and what needs attention.	0.50
01/29/21	GJK	Prepare for week ahead Change of Control meetings and follow up brainstorming sessions.	1.50
01/29/21	JD	Call with M. Kesselman, R. Aleali, J. Lowne (all Purdue), J. O'Connell, J. Turner, T. Melvin (all PJT), M. Huebner, E. Vonnegut, D. Klein (all DPW), J. DelConte, H. Bhattal, L. Donahue, G. Koch (all AlixPartners) re: AHC call debrief.	0.90
01/29/21	JD	Call with H. Bhattal, J. DelConte, A. DePalma, G. Koch, S. Lemack, L. Nguyen, (all AlixPartners) re: weekly team update call.	0.60
01/29/21	SKL	Email G. Koch (AlixPartners) re: change of control/Purdue transfer workplan process.	0.10

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Date	Consultant	Description of Services	Hours
01/29/21	SKL	Call with H. Bhattal, J. DelConte, A. DePalma, G. Koch, S. Lemack, L. Nguyen, (all AlixPartners) re: weekly team update call.	0.60
01/29/21	LJD	Call with M. Kesselman, R. Aleali, J. Lowne (all Purdue), J. O'Connell, J. Turner, T. Melvin (all PJT), M. Huebner, E. Vonnegut, D. Klein (all DPW), J. DelConte, H. Bhattal, L. Donahue, G. Koch (all AlixPartners) re: AHC call debrief.	0.90
01/29/21	GJK	Call with M. Kesselman, R. Aleali, J. Lowne (all Purdue), J. O'Connell, J. Turner, T. Melvin (all PJT), M. Huebner, E. Vonnegut, D. Klein (all DPW), J. DelConte, H. Bhattal, L. Donahue, G. Koch (all AlixPartners) re: AHC call debrief.	0.90
01/29/21	GJK	Call with H. Bhattal, J. DelConte, A. DePalma, G. Koch, S. Lemack, L. Nguyen, (all AlixPartners) re: weekly team update call.	0.60
01/29/21	HSB	Call with M. Kesselman, R. Aleali, J. Lowne (all Purdue), J. O'Connell, J. Turner, T. Melvin (all PJT), M. Huebner, E. Vonnegut, D. Klein (all DPW), J. DelConte, H. Bhattal, L. Donahue, G. Koch (all AlixPartners) re: AHC call debrief.	0.90
01/29/21	HSB	Call with H. Bhattal, J. DelConte, A. DePalma, G. Koch, S. Lemack, L. Nguyen, (all AlixPartners) re: weekly team update call.	0.60
01/29/21	HSB	Prepare agenda and related notes for internal meeting with Purdue case related updates and analysis being performed	0.20
01/29/21	HSB	Update due diligence document and emailed A. DePalma and L. Nguyen (both AlixPartners) for additional inputs	1.20
01/29/21	HSB	Review updates to summary file related to due diligence (Plex)	0.20
01/29/21	ADD	Prepare for AlixPartners internal engagement team update call.	0.30

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Date	Consultant	Description of Services	Hours
01/29/21	ADD	Call with H. Bhattal, J. DelConte, A. DePalma, G. Koch, S. Lemack, L. Nguyen, (all AlixPartners) re: weekly team update call.	0.60
01/29/21	LTN	Call with H. Bhattal, J. DelConte, A. DePalma, G. Koch, S. Lemack, L. Nguyen, (all AlixPartners) re: weekly team update call.	0.60
01/30/21	HSB	Review Purdue financial information prepared by J. Lowne (AlixPartners) re: due diligence (Plex) and reviewed related correspondence re: balance sheet discussion	0.40
		Total	<u>241.40</u>

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Fee Recap:

Consultant	Hours	Rate	Amount
Lan T Nguyen	2.70	530.00	1,431.00
Andrew D DePalma	1.40	625.00	875.00
Nate A Simon	27.60	625.00	17,250.00
Sam K Lemack	59.20	665.00	39,368.00
HS Bhattal	47.10	865.00	40,741.50
Gabe J Koch	74.10	865.00	64,096.50
Jesse DelConte	19.90	1,055.00	20,994.50
Lisa Donahue	9.40	1,295.00	12,173.00
Total Hours & Fees	241.40		196,929.50

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Re: Cash Management
Client/Matter # 012589.00103

Date	Consultant	Description of Services	Hours
01/04/21	LTN	Review feedback provided by R. Brown, C. Hobbick, T. Gabriele, and M. Jack (Purdue) re: open transactions for the w.e 12.25 and updated the weekly cash actuals report	1.20
01/04/21	LTN	Reconcile the latest Purdue investment activities files for w.e 01.01.2021 and updated the December weekly cash ending balances	0.90
01/04/21	LTN	Prepare the Purdue and Rhodes cash summaries for the week ended 1.1.2021 cash actuals report	1.60
01/04/21	LTN	Reconcile and categorize the latest Paysource cash transactions and updated the week ended 01.01 cash report	1.50
01/04/21	LTN	Update the latest EastWest cash transaction report and categorized for the week ended 01.01 cash report	1.80
01/04/21	SKL	Create accounts payable release file and review payments made.	0.50
01/05/21	SKL	Create accounts payable release file and review payments made.	0.80
01/05/21	SKL	Review latest cash report and forecast-to-actual variances and provide updated notes and feedback accordingly.	1.70
01/05/21	JD	Review and provide comments on the latest cash forecast to actual report.	0.40
01/05/21	LTN	Review November Financial statement deck provided by E. Nowakowski (Purdue) and updated PPLP financials section for PEO monthly flash report	2.30
01/05/21	LTN	Prepare the latest Purdue forecast to actuals variance analysis for week ended 12.25 and updated the weekly cash report deck	1.70
01/05/21	LTN	Prepare the latest Rhodes forecast to actuals variance analysis for week ended 12.25 and updated the weekly	1.50

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Date	Consultant	Description of Services	Hours
		cash report deck	
01/05/21	LTN	Finalize the weekly cash actuals deck for w.e 12.25 based on internal feedback and circulated for CFO review	1.00
01/05/21	HSB	Review cash flow forecast w.e 12.18.2020 prepared by L. Nguyen (AlixPartners)	0.50
01/06/21	HSB	Review weekly cash flow forecasts for w.e. 12.25.20 and 01.01.21 prepared by L. Nguyen (AlixPartners)	0.90
01/06/21	LTN	Prepare the latest Rhodes forecast to actuals variance analysis for week ended 01.01.2021 and updated the weekly cash report deck	1.40
01/06/21	LTN	Finalize the weekly 01.01 cash actuals report deck based on internal feedback and circulated for CFO review	1.20
01/06/21	LTN	Reconcile the latest IAC transactions and prepared the updated IAC Summaries for week ended 01.01 cash actuals report	0.60
01/06/21	LTN	Reconcile and update Rhodes financials section of the November PEO monthly flash report	1.70
01/06/21	LTN	Reconcile and update Adlon and Avrio Health financials section of the November PEO monthly flash report	2.00
01/06/21	LTN	Prepare the latest Purdue forecast to actuals variance analysis for week ended 01.01.2021 and updated the weekly cash report deck	1.80
01/06/21	JD	Review updated forecast to actual cash reports.	0.30
01/06/21	JD	Review and comment on latest cash forecast to actual reports.	0.50
01/06/21	SKL	Create accounts payable release file and review payments made.	0.50
01/07/21	SKL	Create accounts payable release file and review payments made.	0.40

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Invoice # 2132593-1

Re: Cash Management
Client/Matter # 012589.00103

Date	Consultant	Description of Services	Hours
01/07/21	JD	Call with B. Soper (Stretto) re: cash management options.	0.50
01/08/21	SKL	Create accounts payable release file and review payments made.	0.80
01/08/21	JD	Correspondence with J. Lowne (Purdue) and B. Soper (Stretto) re: cash management options.	0.30
01/08/21	LTN	Finalize the November PEO flash report and circulated for internal sign-off	1.40
01/08/21	HSB	Review November Flash Report prepared by L. Nguyen (AlixPartners) and provided comments for revisions	1.40
01/08/21	HSB	Review the full November Board Report prepared by J. Lowne (Purdue)	0.60
01/11/21	LTN	Reconcile and categorize the latest Paysource cash transactions and updated the week ended 01.08 cash report	1.80
01/11/21	LTN	Update the latest EastWest cash transaction report and categorized for the week ended 01.08 cash report	1.60
01/11/21	SKL	Create accounts payable release file and review payments made.	0.50
01/11/21	SKL	Review latest prepetition invoice inquiry provided by H. Benson (Purdue) and circulate update accordingly.	0.40
01/11/21	SKL	Review latest prepetition payment inquiry provided by C. MacDonald (Purdue) and prepare update accordingly.	0.60
01/12/21	SKL	Create accounts payable release file and review payments made.	0.60
01/12/21	SKL	Call with S. Lemack, L. Nguyen (both AlixPartners) re: Purdue's 2021 budget request for the next cash forecast	0.30
01/12/21	LTN	Revise the November PEO flash report based on the internal feedback and circulated for CFO review	0.60

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Date	Consultant	Description of Services	Hours
01/12/21	LTN	Call with S. Lemack, L. Nguyen (both AlixPartners) re: Purdue's 2021 budget request for the next cash forecast	0.30
01/13/21	LTN	Reconcile the latest IAC transactions and prepared the updated IAC Summaries based on feedback from R. Brown (Purdue) for week ended 01.08 cash actuals report	1.60
01/13/21	LTN	Prepare the latest Purdue forecast to actuals variance analysis for week ended 01.08.2021 and updated the weekly cash report deck	1.60
01/13/21	LTN	Prepare the latest Rhodes forecast to actuals variance analysis for week ended 01.08.2021 and updated the weekly cash report deck	1.20
01/13/21	LTN	Prepare the Purdue and Rhodes cash summaries for the week ended 01.08.2021 cash actuals report	1.00
01/13/21	JD	Call with B. Soper (Stretto) re: cash management options.	0.30
01/13/21	SKL	Create accounts payable release file and review payments made.	0.50
01/14/21	SKL	Create accounts payable release file and review payments made.	0.50
01/14/21	JD	Review latest forecast to actual cash report.	0.30
01/14/21	HSB	Review Purdue restricted cash schedule	0.40
01/14/21	HSB	Review weekly cash flow forecast for w.e 1.8.21 prepared by L. Nguyen (AlixPartners)	0.60
01/14/21	LTN	Update the actual restructuring and retained professional fees of the last forecast 12.04.2020 - 01.08.2021 period to the tracker	1.50
01/15/21	LTN	Revise the 1.08 weekly cash report based on the internal feedback and circulated for CFO review	1.30
01/15/21	LTN	Update the restructuring fee tracker based on J. DelConte	0.90

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Re: Cash Management
Client/Matter # 012589.00103

Date	Consultant	Description of Services	Hours
		(AlixPartners) forecast	
01/15/21	JD	Call with J. Lowne (Purdue) re: board meeting prep.	0.30
01/15/21	SKL	Create accounts payable release file and review payments made.	0.60
01/15/21	SKL	Review latest feedback provided re: updated Purdue and Rhodes budgets and circulate cash requests to E. Nowakowski (Purdue) and R. Haberlin (Purdue) accordingly.	1.40
01/15/21	SKL	Prepare updated vendor prepetition payment analysis and circulate breakdown accordingly per C. MacDonald (Purdue) request.	0.80
01/16/21	HSB	Review Purdue consolidated cash activity analysis in response to a UCC request	0.40
01/18/21	LTN	Reconcile and categorize the latest Paysource cash transactions and updated the week ended 01.15 cash report	1.70
01/18/21	LTN	Update the latest EastWest cash transaction report and categorized for the week ended 01.15 cash report	1.80
01/18/21	LTN	Format the cost files re: project Green due diligence requests to PEO standard	0.70
01/18/21	LTN	Review the latest application fees filed from the docket as of 01.15.21 and updated the Restructuring Professional tracker	1.90
01/18/21	LTN	Review the latest application fees filed from the docket as of 01.15.21 and updated the Retained Professional tracker	0.90
01/19/21	LTN	Download AP data from SAP, categorized and update the operating expense section of Purdue 13-week cash forecast beginning w.e 01.15.2021	2.00

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Date	Consultant	Description of Services	Hours
01/19/21	LTN	Download AR data from SAP, categorized and updated the Account Receivables section of Purdue 13-week cash forecast beginning w.e 01.15.2021	1.20
01/19/21	LTN	Prepare the IAC receipts and IAC disbursements section of the Purdue forecast beginning 01.15 period	1.50
01/19/21	LTN	Reconcile the latest Purdue and Rhodes rebates vs the MCO tracker sent by D. Krishnan (Purdue) as of 01.15.2021	2.40
01/19/21	LTN	Prepare the customer receipts section of the Purdue 13 week cash forecast beg 01.15 based on the latest sales forecast provided by J. Knight (Purdue)	1.50
01/19/21	LTN	Prepare the rebates section of Purdue 13-week cash forecast beginning 01.15	1.30
01/19/21	LTN	Begin updating the latest 13-week cash forecast beginning 01.15 and carry forward all cash summaries for Purdue	1.70
01/19/21	HSB	Prepare analysis with selected financial info from MORs based on request from Davis Polk	1.30
01/19/21	SKL	Create accounts payable release file and review payments made.	0.60
01/20/21	SKL	Create accounts payable release file and review payments made.	0.50
01/20/21	SKL	Review latest UST fee calculation and circulate updated analysis accordingly.	0.80
01/20/21	SKL	Review latest vendor inquiries provided by H. Benson (Purdue) and circulate critical vendor and claims detail accordingly.	0.70
01/20/21	LTN	Prepare the cash summaries section of the Purdue 13 week cash forecast beginning 01.15	2.20

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Date	Consultant	Description of Services	Hours
01/20/21	LTN	Prepare the Purdue and Rhodes cash summaries for the week ended 01.15.2021 cash actuals report	1.40
01/20/21	LTN	Prepare the restructuring fee section of the Purdue 13-week cash forecast beginning 01.15 period	1.60
01/20/21	LTN	Prepare the customer receipts section of the Rhodes 13-week cash forecast beginning 01.15	1.20
01/20/21	LTN	Prepare the Operating expense section of the Rhodes 13-week cash forecast beginning 01.15.2021	1.80
01/20/21	LTN	Prepare the IAC receipts, disbursements and Legal section of the Rhodes 13-week cash forecast beginning 01.15	1.10
01/20/21	LTN	Prepare the rebates section of Rhodes 13-week cash forecast beginning 01.15 period	0.90
01/20/21	LTN	Update the latest 13-week cash forecast beginning w.e 01.15.2021 and carry forward all cash summaries for Rhodes entity	1.80
01/21/21	LTN	Reconcile the latest IAC transactions and prepared the updated IAC Summaries for week ended 01.15 cash actuals report	1.10
01/21/21	LTN	Prepare the deck for Purdue and Rhodes 13 week cash forecast beginning w.e 01.15.2021	1.50
01/21/21	LTN	Prepare the Purdue's restricted cash balance data requested by J. DelConte (AlixPartners)	0.40
01/21/21	LTN	Prepare the latest 13 week cash forecast vs actual summaries for Purdue and Rhodes and explained the variances	1.20
01/21/21	LTN	Prepare the Cash summaries section of the Rhodes 13-week cash forecast beginning 01.15 period	1.60
01/21/21	SKL	Create accounts payable release file and review payments	0.60

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Date	Consultant	Description of Services	Hours
01/22/21	SKL	made. Create accounts payable release file and review payments made.	0.60
01/22/21	LTN	Prepare the latest Purdue forecast to actuals variance analysis for week ended 01.15.2021 and updated the weekly cash report deck	1.50
01/22/21	LTN	Prepare the latest Rhodes forecast to actuals variance analysis for week ended 01.15.2021 and updated the weekly cash report deck	1.20
01/25/21	LTN	Reconcile and categorize the latest Paysource cash transactions and updated the week ended 01.22 cash report	1.60
01/25/21	LTN	Reconcile the latest IAC transactions and prepared the updated IAC Summaries for week ended 01.22 cash actuals report	0.60
01/25/21	LTN	Prepare the Purdue and Rhodes cash summaries for the week ended 01.22.2021 cash actuals report	0.70
01/25/21	LTN	Update the latest EastWest cash transaction report and categorized for the week ended 01.22 cash report	1.80
01/25/21	SKL	Create accounts payable release file and review payments made.	0.50
01/25/21	SKL	Review latest RT cure cost inquiry from W. DiNicola (Purdue) and prepare update accordingly.	0.60
01/26/21	SKL	Create accounts payable release file and review payments made.	0.50
01/26/21	JD	Review and provide comments on the latest cash flow forecast.	1.00
01/26/21	LTN	Revise the 13 week forecast based on the internal feedback	1.70

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Date	Consultant	Description of Services	Hours
01/27/21	LTN	Update the Customer receipts section of the 13 week forecast based on the latest data sent by J. Knight (Purdue) and finalized the deck for CFO sign-off	1.80
01/27/21	HSB	Review 13-week cash forecast and related financial information prepared by L. Nguyen (AlixPartners) and provided comments	1.20
01/27/21	HSB	Review weekly cash report related commentary provided by L. Nguyen (AlixPartners) and also reviewed related financial information	0.20
01/27/21	JD	Review updated cash flow forecast model.	0.30
01/27/21	JD	Review and comment on latest third party diligence question list.	0.30
01/27/21	SKL	Create accounts payable release file and review payments made.	0.40
01/28/21	SKL	Create accounts payable release file and review payments made.	0.60
01/28/21	SKL	Call with L. Nguyen, S. Lemack (both AlixPartners) to review and discuss latest updates re: Purdue cash forecast.	0.20
01/28/21	JD	Call with B. Soper (Stretto) re: cash management options.	0.20
01/28/21	HSB	Review comments and other financial info from J. Lowne (Purdue) on 13-week cash forecast prepared by L. Nguyen (AlixPartners) (AlixPartners)	0.20
01/28/21	LTN	Prepare the updated weekly sales reports as of 01.22 for Rhodes provided by P. Phouthasone (Purdue)	1.00
01/28/21	LTN	Correspondence with J. Lowne (Purdue) re: assumptions for the 13 week cash forecast beginning 01.15	2.00
01/28/21	LTN	Review the OCP data provided by C. MacDonald (Purdue)	2.20

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Re: Cash Management
Client/Matter # 012589.00103

Date	Consultant	Description of Services	Hours
		and prepared the OCP report for the December 2020 services	
01/28/21	LTN	Correspondence with Purdue and Rhodes team re: the 2021 budget data for the cash forecast	0.90
01/28/21	LTN	Call with L. Nguyen, S. Lemack (both AlixPartners) to review and discuss latest updates re: Purdue cash forecast.	0.20
01/29/21	LTN	Prepare the latest Purdue forecast to actuals variance analysis for week ended 01.22.2021 and updated the weekly cash report deck	1.80
01/29/21	LTN	Prepare the latest Rhodes forecast to actuals variance analysis for week ended 01.22.2021 and updated the weekly cash report deck	1.30
01/29/21	HSB	Review weekly cash report w.e 01.15.21 prepared by L. Nguyen (AlixPartners)	0.70
01/29/21	HSB	Review weekly cash report w.e 01.22.21 prepared by L. Nguyen (AlixPartners)	0.60
01/29/21	SKL	Create accounts payable release file and review payments made.	0.80
		Total	<u>125.70</u>

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Fee Recap:

Consultant	Hours	Rate	Amount
Lan T Nguyen	93.70	530.00	49,661.00
Sam K Lemack	18.30	665.00	12,169.50
HS Bhattacharya	9.00	865.00	7,785.00
Jesse DelConte	4.70	1,055.00	4,958.50
Total Hours & Fees	125.70		74,574.00

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Re: Communication with Interested Parties
Client/Matter # 012589.00104

Date	Consultant	Description of Services	Hours
01/01/21	JD	Correspondence with Davis Polk re: third party diligence calls and open diligence questions.	0.40
01/01/21	JD	Review latest batch of documents to be responsive to third party diligence requests.	1.20
01/01/21	ADD	Prepare and uploaded materials submitted in response to diligence request to the data room for review by interested parties.	1.50
01/02/21	JD	Correspondence with third party and Purdue management re: follow-up diligence requests.	0.30
01/03/21	ADD	Format and upload materials provided in response to diligence requests to the data room for interested party review.	2.70
01/03/21	JD	Review comments from Purdue management on responsive diligence documents.	0.40
01/04/21	ADD	Review diligence tracker and follow up with outstanding diligence requests.	2.20
01/04/21	ADD	Add new third-party users to data room.	0.40
01/04/21	ADD	Upload materials submitted in response to diligence requests to the data room.	2.10
01/04/21	JD	Correspondence with Davis Polk and Purdue management re: open questions after third party IP call.	0.50
01/04/21	JD	Review latest round of diligence files provided by management to be uploaded for third party review.	1.30
01/04/21	JD	Review third party trial balance mapping questions and company responses.	0.60
01/04/21	JD	Review Davis Polk comments on latest third party legal due diligence list.	0.80
01/04/21	JD	Review diligence documents provided by management in response to open third party diligence requests.	1.50

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Date	Consultant	Description of Services	Hours
01/04/21	ADD	Compile and format materials for upload to the data room for interested party review	3.10
01/04/21	LTN	Reconcile the latest files received from Purdue for 1.4.2021 and updated the DD requests tracker	2.20
01/05/21	LTN	Review the latest files received as of 1.5.21 from Purdue, cleaned and redacted data and updated the DD request tracker	2.00
01/05/21	JD	Call with J. Lowne (Purdue) re: open diligence questions.	0.20
01/05/21	ADD	Compile and format materials for upload to the data room for interested party review	2.90
01/05/21	ADD	Upload materials submitted in response to diligence requests to the data room for third party review.	2.10
01/05/21	JD	Review latest batch of diligence documents from management in response to open third party diligence requests.	1.80
01/05/21	JD	Search data room for files that are responsive to open third party trial balance questions. Correspondence with third party re: same.	0.80
01/06/21	JD	Call with J. DelConte, H. Bhattacharjee, A. DePalma, L. Nguyen (all AlixPartners), J. Lowne, D. Fogel, E. Nowakowski (all Purdue) and third party re: Project Plex due diligence catch-up	0.40
01/06/21	JD	Review analysis of Avrio standard costs and other analyses in response to open third party diligence questions.	1.00
01/06/21	JD	Correspondence with third party re: open trial balance mapping requests.	0.40
01/06/21	ADD	Call with J. DelConte, H. Bhattacharjee, A. DePalma, L. Nguyen (all AlixPartners), J. Lowne, D. Fogel, E. Nowakowski (all Purdue) and third party re: Project Plex due diligence	0.40

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Date	Consultant	Description of Services	Hours
		catch-up	
01/06/21	JD	Review latest diligence tracker and files to be uploaded to the data room.	0.80
01/06/21	ADD	Compile and format materials for upload to the data room for interested party review	3.10
01/06/21	ADD	Upload materials submitted in response to diligence requests to the data room for third party review.	2.00
01/06/21	ADD	Review diligence tracker and follow up with outstanding diligence requests.	2.50
01/06/21	JD	Correspondence with R. Aleali (Purdue), Davis Polk and PJT re: third party IP requests.	0.70
01/06/21	JD	Correspondence with Purdue management and Davis Polk re: Phase I and II reports for Wilson.	0.80
01/06/21	LTN	Call with J. DelConte, H. Bhattacharjee, A. DePalma, L. Nguyen (all AlixPartners), J. Lowne, D. Fogel, E. Nowakowski (all Purdue) and third party re: Project Plex due diligence catch-up	0.40
01/06/21	HSB	Call with J. DelConte, H. Bhattacharjee, A. DePalma, L. Nguyen (all AlixPartners), J. Lowne, D. Fogel, E. Nowakowski (all Purdue) and third party re: Project Plex due diligence catch-up	0.40
01/07/21	LTN	Review the latest files received on 1.7.21, cleaned the data and updated the due diligence tracker	0.80
01/07/21	LTN	Call with A. DePalma, L. Nguyen (both AlixPartners) re: managing Intralink for Project Green due diligence	0.60
01/07/21	JD	Review proposed materials for commercial team call.	0.40
01/07/21	JD	Correspondence with third party and Purdue accounting team re: trial balance mapping.	0.50
01/07/21	ADD	Work session with Intralinks support to open new data	1.30

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Date	Consultant	Description of Services	Hours
01/07/21	ADD	room for diligence process.	
01/07/21	ADD	Call with A. DePalma, L. Nguyen (both AlixPartners) re: managing Instralink for Project Green due diligence	0.60
01/07/21	ADD	Prepare and format materials for upload to the data room for third party review.	1.40
01/07/21	ADD	Add new third-party users to data room.	0.40
01/07/21	ADD	Review claims data and prepare summary chart at the request of Purdue.	1.50
01/07/21	ADD	Populate new data room with data for third-party review.	2.40
01/07/21	JD	Call with R. Aleali (Purdue), J. Turner, T. Melvin (both PJT) re: third party request for commercial call.	0.50
01/08/21	ADD	Review diligence request tracker and follow up with outstanding requests.	2.20
01/08/21	ADD	Call with third party, E. Nowakowski, R. Ullman (both Purdue), J. DelConte, A. DePalma (both AlixPartners), J. Turner (PJT) re: open trial balance questions.	0.50
01/08/21	ADD	Call with J. Turner, T. Melvin, R. Schnitzler (all PJT), M. Diaz, B. Bromberg, E. Suric (all FTI), G. Coutts, H. Schenk (both HL), M. Atkinson (Province), J. DelConte, A. DePalma (both AlixPartners), J. Lowne, K. Gadski, M. Ronning, D. Rosen (all Purdue) re: forecast assumptions.	0.80
01/08/21	JD	Call with J. Turner, T. Melvin, R. Schnitzler (all PJT), M. Diaz, B. Bromberg, E. Suric (all FTI), G. Coutts, H. Schenk (both HL), M. Atkinson (Province), J. DelConte, A. DePalma (both AlixPartners), J. Lowne, K. Gadski, M. Ronning, D. Rosen (all Purdue) re: forecast assumptions.	0.80
01/08/21	JD	Call with third party, E. Nowakowski, R. Ullman (both Purdue), J. DelConte, A. DePalma (both AlixPartners), J. Turner (PJT) re: open trial balance questions.	0.50

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Date	Consultant	Description of Services	Hours
01/08/21	ADD	Prepare and format materials for upload to the data room for third party review.	1.60
01/08/21	ADD	Prepare new data room for diligence process with third party	1.60
01/09/21	JD	Review materials to upload to the data room for third party. Correspondence with Davis Polk and A. DePalma (AlixPartners) re: same.	0.40
01/10/21	JD	Correspondence with Purdue management, PJT, Davis Polk and Houlihan re: ability to share certain PEO information.	0.50
01/11/21	ADD	Review outstanding diligence requests and update diligence tracker.	1.90
01/11/21	ADD	Prepare materials processed by Davis Polk's eDiscovery team and upload to the data room.	3.10
01/11/21	ADD	Update SAP BW query and download information requested by the client in response to a diligence requests.	1.60
01/11/21	ADD	Draft correspondence requesting approval to upload documents to the data room.	0.50
01/11/21	ADD	Upload materials processed by Davis Polk's eDiscovery team and upload to the data room for creditor committee review.	1.00
01/12/21	ADD	Call with T. Melvin, J Turner, J. Arsic, R. Schnitzler (all PJT) and E. Nowakowski, M. Ronning, K. Gadski, D. Rosen (all Purdue) B. Bromberg. E. Suric, C. Kim, M. Diaz (all FTI) and M. Atkinson (Province) and A. Benjamin, H. Shenk, (both HL) J. DelConte, A. DePalma (both AlixPartners) and re: OxyContin/Adhansia Forecast Follow-up	1.30
01/12/21	ADD	Compile and format materials provided in response to	2.80

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Invoice # 2132593-1

Re: Communication with Interested Parties
Client/Matter # 012589.00104

Date	Consultant	Description of Services	Hours
		diligence request for processing and upload to the data room.	
01/12/21	ADD	Prepare materials processed by Davis Polk's eDiscovery team and upload to the data room for creditor committee review.	2.50
01/12/21	ADD	Research documents previously produced that are potentially responsive to diligence requests.	1.60
01/12/21	JD	Call with T. Melvin, J Turner, J. Arsic, R. Schnitzler (all PJT) and E. Nowakowski, M. Ronning, K. Gadski, D. Rosen (all Purdue) B. Bromberg. E. Suric, C. Kim, M. Diaz (all FTI) and M. Atkinson (Province) and A. Benjamin, H. Schenk, (both HL) J. DelConte, A. DePalma (both AlixPartners) and re: OxyContin/Adhansia Forecast Follow-up	1.30
01/13/21	JD	Call with G. Coutts, H. Schenk, S. Burian, A. Benjamin (all HL), M. Diaz, B. Bromberg (both FTI), J. Turner, T. Melvin, R. Schnitzler (all PJT) re: third party discussions.	1.00
01/13/21	ADD	Upload materials processed by Davis Polk's eDiscovery team and upload to the data room for creditor committee review.	1.10
01/13/21	LTN	Review data sent by L. Madelyn (Intralink) and prepared statistics summary reg Project Plex requested by J. DelConte (AlixPartners)	1.40
01/14/21	LTN	Review files and consolidated responses from various Purdue teams re: project Green due diligence requests, formatted and cleaned data	1.80
01/14/21	ADD	Upload materials processed by Davis Polk's eDiscovery team and upload to the data room for creditor committee review.	0.40
01/14/21	JD	Review and edit draft letter to non-consenting state group	0.50

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Date	Consultant	Description of Services	Hours
01/14/21	JD	outlining third party diligence activities to date. Review hours and fees to date for AlixPartners.	0.40
01/15/21	JD	Edit DPW mark-up of the non-consenting state group letter.	0.30
01/16/21	JD	Review and provide comments on updated draft third party letter.	0.50
01/16/21	JD	Correspondence with Purdue management and M. Atkinson (Province) re: end of year cash difference.	1.00
01/19/21	JD	Call with J. Turner, T. Melvin, R. Schnitzler (all PJT), G. Coutts, H. Schenk, A. Benjamin (all HL), M. Diaz, B. Bromberg (both FTI) re: third party discussions.	0.40
01/20/21	JD	Correspondence with AHC advisors re: detailed cost files.	1.20
01/20/21	JD	Call with M. Atkinson (Province), G. Coutts, H. Schenk, A. Benjamin (all HL), M. Diaz, B. Bromberg (both FTI), J. Turner, T. Melvin, R. Schnitzler (all PJT), J. DelConte, H. Bhattal (both AlixPartners) re: third party diligence call pre-call.	1.20
01/20/21	JD	Call with third party, J. Lowne (Purdue), M. Atkinson (Province), G. Coutts, H. Schenk, A. Benjamin (all HL), M. Diaz, B. Bromberg (all FTI), J. DelConte, H. Bhattal (both AlixPartners) re: diligence requests.	0.60
01/20/21	ADD	Review outstanding diligence review request and update tracker.	1.50
01/20/21	HSB	Call with M. Atkinson (Province), G. Coutts, H. Schenk, A. Benjamin (all HL), M. Diaz, B. Bromberg (both FTI), J.	1.20

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Date	Consultant	Description of Services	Hours
		Turner, T. Melvin, R. Schnitzler (all PJT), J. DelConte, H. Bhattal (both AlixPartners) re: third party diligence call pre-call.	
01/20/21	HSB	Call with third party, J. Lowne (Purdue), M. Atkinson (Province), G. Coutts, H. Schenk, A. Benjamin (all HL), M. Diaz, B. Bromberg (all FTI), J. Turner, T. Melvin, R. Schnitzler (all PJT), J. DelConte, H. Bhattal (both AlixPartners) re: diligence requests.	1.20
01/20/21	HSB	Call with G. Coutts, H. Schenk, A. Benjamin (all HL), M. Diaz, B. Bromberg (both FTI), J. DelConte, H. Bhattal (both AlixPartners), M. Atkinson (Province), J. Turner, T. Melvin (both PJT) re: post-third party call debrief.	0.60
01/21/21	ADD	Prepare files submitted in response to diligence requests for upload to the data room.	1.90
01/21/21	ADD	Upload documents to the data room for creditor committee review.	0.80
01/21/21	JD	Correspondence with FTI re: open diligence questions.	0.40
01/22/21	JD	Process cost detail assumptions per creditor advisor diligence requests.	0.40
01/23/21	JD	Review and edit correspondence in response to open diligence questions from state AGs.	0.70
01/23/21	JD	Call with J. Turner (PJT), M. Huebner, A. Lele (both DPW) re: letter to state AGs.	0.40
01/23/21	JD	Review and process cost detail files to upload to the dataroom in response to open diligence requests.	0.40
01/23/21	JD	Consolidate and prepare final diligence responses to open AG requests.	0.80
01/24/21	JD	Correspondence with the AHC re: tax analysis.	0.30
01/25/21	JD	Review and comment on latest version of CT AG letter.	0.30

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Date	Consultant	Description of Services	Hours
01/25/21	JD	Review PEO creditor diligence files to be provided to creditor advisors.	0.80
01/25/21	JD	Review and comment on updates to latest third party letter and correspondence with Davis Polk and PJT re: same.	0.80
01/25/21	ADD	Draft correspondence to request approval to share materials with the credit committee.	0.50
01/25/21	ADD	Upload documents to the data room for Creditor Committee review.	2.50
01/25/21	ADD	Review list of agreements requested by David Polk and follow up with outstanding items.	1.60
01/25/21	ADD	Prepare materials provided by Davis Polks eDiscovery team for upload to the data room.	1.20
01/25/21	ADD	Review Rhodes Pharma business plan projections and compare the files to the valuation model.	2.30
01/26/21	ADD	Review Rhodes Pharma business plan projections and compare the files to the valuation model.	1.20
01/26/21	ADD	Compile agreements requested by David Polk and follow up with outstanding items.	2.00
01/26/21	JD	Review and add to third party diligence questions from the AHC.	0.50
01/26/21	JD	Review and provide comments on updated third party letter.	0.40
01/26/21	JD	Review and analyze open working capital questions from the AHC.	0.90
01/26/21	JD	Review latest edits to the third party letter.	0.30
01/27/21	JD	Call with J. Turner, T. Melvin (both PJT), M. Diaz, B. Bromberg (both FTI), G. Coutts, H. Schenk (both HL) re: NOAT cash flows.	1.00

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Date	Consultant	Description of Services	Hours
01/27/21	JD	Call with J. Turner (PJT) and M. Atkinson (Province) re: NOAT distribution structures.	0.40
01/27/21	JD	Update latest version of the AG letter to align with the latest version of the letter to Troop.	1.80
01/27/21	JD	Correspondence with Davis Polk and PJT re: updated drafts to third party letter.	0.60
01/27/21	ADD	Compile agreements requested by David Polk and follow up with outstanding items.	1.20
01/27/21	ADD	Review Rhodes Pharma business plan projections and compare the files to the valuation model.	1.00
01/28/21	HSB	Call with H. Bhattal, A. DePalma, and L. Nguyen (AlixPartners) re: project Plex update.	0.30
01/28/21	ADD	Call with H. Bhattal, A. DePalma, and L. Nguyen (AlixPartners) re: project Plex update.	0.30
01/28/21	LTN	Call with H. Bhattal, A. DePalma, and L. Nguyen (AlixPartners) re: project Plex update.	0.30
01/28/21	JD	Review latest inbound communications from third party.	0.80
01/29/21	JD	Call with J. Lowne, M. Kesselman, R. Aleali (all Purdue), M. Huebner, E. Vonnegut, C. Robertson, D. Klein (all DPW), J. O'Connell, J. Turner, T. Melvin (all PJT), J. DelConte, H. Bhattal, G. Koch (all AlixPartners) re: prep call for upcoming AHC call.	1.10
01/29/21	JD	Call with M. Diaz, B. Bromberg (both FTI), S. Burian, H. Schenk, A. Benjamin (all HL), K. Rosen, R. Ringer (both Kramer Levin), S. Gilbert (Gilbert LLC), M. Huebner, E. Vonnegut, C. Robertson (all DPW), J. O'Connell, J. Turner, T. Melvin (all PJT), J. DelConte, H. Bhattal (both AlixPartners), J. Lowne, R. Aleali, M. Kesselman (all Purdue) re: plan proposals.	1.20

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Date	Consultant	Description of Services	Hours
01/29/21	GJK	Call with J. Lowne, M. Kesselman, R. Aleali (all Purdue), M. Huebner, E. Vonnegut, C. Robertson, D. Klein (all DPW), J. O'Connell, J. Turner, T. Melvin (all PJT), J. DelConte, H. Bhattacharjee, G. Koch (all AlixPartners) re: prep call for upcoming AHC call.	1.10
01/29/21	HSB	Call with J. Lowne, M. Kesselman, R. Aleali (all Purdue), M. Huebner, E. Vonnegut, C. Robertson, D. Klein (all DPW), J. O'Connell, J. Turner, T. Melvin (all PJT), J. DelConte, H. Bhattacharjee, G. Koch (all AlixPartners) re: prep call for upcoming AHC call.	1.10
01/29/21	HSB	Call with M. Diaz, B. Bromberg (both FTI), S. Burian, H. Schenk, A. Benjamin (all HL), K. Rosen, R. Ringer (both Kramer Levin), S. Gilbert (Gilbert LLC), M. Huebner, E. Vonnegut, C. Robertson (all DPW), J. O'Connell, J. Turner, T. Melvin (all PJT), J. DelConte, H. Bhattacharjee (both AlixPartners), J. Lowne, R. Aleali, M. Kesselman (all Purdue) re: plan proposals.	1.20
01/29/21	ADD	Review Project Plex materials and update Project timeline.	1.50
01/29/21	ADD	Troubleshoot Intralinks technical issues with files uploaded for the committee.	0.80
Total			134.20

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Client/Matter # 012589.00104

Fee Recap:

Consultant	Hours	Rate	Amount
Lan T Nguyen	9.50	530.00	5,035.00
Andrew D DePalma	77.40	625.00	48,375.00
HS Bhattacharya	6.00	865.00	5,190.00
Gabe J Koch	1.10	865.00	951.50
Jesse DelConte	40.20	1,055.00	42,411.00
Total Hours & Fees	134.20		101,962.50

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Invoice # 2132593-1

Re: U. S. Trustee / Court Reporting Requirements
Client/Matter # 012589.00105

Date	Consultant	Description of Services	Hours
01/11/21	LTN	Prepare the cash activity section of the December monthly operating report	1.70
01/11/21	LTN	Collate data from various Purdue teams to prepare for the December MOR	0.50
01/11/21	LTN	Prepare the bank account balances section of the December monthly operating report	1.80
01/11/21	NAS	Review data related to insider payments for December 2020 Monthly Operating Report.	0.50
01/12/21	NAS	Resolve issues related to secure file transfer system for MOR payroll data.	0.30
01/12/21	LTN	Prepare the Insider payments section of December monthly operating report	1.80
01/12/21	LTN	Prepare the professional fee payments section of the December monthly operating report	1.40
01/13/21	NAS	Resolve MOR insider payroll data processing issues related to secure file transfer system.	0.90
01/14/21	NAS	Review insider payroll data provided by Purdue for December 2020 MOR.	0.30
01/14/21	JD	Review draft bank balance analysis to send to UST.	0.20
01/15/21	NAS	Resolve issue related to MOR payroll information secure file transfer.	0.60
01/19/21	JD	Correspondence with Davis Polk, S. Lemack, L. Nguyen (both AlixPartners) and Purdue management re: upcoming US trustee payments.	0.30
01/21/21	LTN	Prepare the 4th quarterly US Trustee fee calculation report and circulated to J. Lowne and H. Benson (both Purdue)	1.20
01/22/21	NAS	Resolve issue related to payroll file transfer system for Monthly Operating Report - Insider Payments section.	0.40

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Re: U. S. Trustee / Court Reporting Requirements
Client/Matter # 012589.00105

Date	Consultant	Description of Services	Hours
01/25/21	NAS	Resolve issue related to file transfer system for MOR insider payroll file.	0.50
01/26/21	NAS	Review insider indemnitee file provided by C. MacDonald (Purdue).	0.30
01/26/21	LTN	Finalize the Insider payments section of December monthly operating report	0.60
01/28/21	ADD	Review and update MOR debtor questionnaire section.	0.90
01/29/21	LTN	Compiled financial statements and formatted December 2020 MOR	2.10
01/29/21	LTN	Review the disclosure section for the consolidated Balance sheet, formatted to MOR standard and incorporated to the Dec MOR	1.10
01/29/21	JD	Review monthly OCP report to be filed with the court.	0.30
Total			17.70

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Fee Recap:

Consultant	Hours	Rate	Amount
Lan T Nguyen	12.20	530.00	6,466.00
Andrew D DePalma	0.90	625.00	562.50
Nate A Simon	3.80	625.00	2,375.00
Jesse DelConte	0.80	1,055.00	844.00
Total Hours & Fees	17.70		10,247.50

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Invoice # 2132593-1

Re: Business Analysis & Operations
Client/Matter # 012589.00106

Date	Consultant	Description of Services	Hours
01/04/21	GJK	Coordinate and plan for Mundipharma diligence work stream.	1.00
01/04/21	GJK	Call with B Bromberg (FTI) re: tax follow up for Mundipharma.	0.30
01/04/21	NAS	Follow up with other Mundipharma diligence advisors re: IAC tax workstream.	0.30
01/04/21	ADD	Prepare liabilities subject to compromise calculations for December 31, 2020 month end.	0.30
01/04/21	KM	Analysis and team support re: project Catalyst transition closing.	2.10
01/04/21	JD	Review and edit draft slides for the Board on potential emergence options.	2.70
01/04/21	JD	Discussion with J. Lowne (Purdue) re: open diligence questions.	0.20
01/04/21	JD	Discussion with R. Aleali (Purdue) re: ongoing diligence discussions.	0.40
01/05/21	KM	Workplan clean up and backups re: project Catalyst.	1.10
01/05/21	ADD	Prepare liabilities subject to compromise calculations for December 31, 2020 month end.	2.70
01/05/21	GJK	Brainstorm potential additional Mundipharma diligence related to tax advisors call	1.00
01/05/21	GJK	Review feedback from tax advisors on Mundipharma diligence and identify priority ongoing items	1.00
01/05/21	JD	Correspondence with Davis Polk and Purdue management re: Avrio lease.	0.30
01/05/21	JD	Review creditor advisor third party diligence requests on OxyContin forecasts.	0.70
01/05/21	JD	Search for Phase I and II reports re: Wilson. Review	0.40

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Re: Business Analysis & Operations
Client/Matter # 012589.00106

Date	Consultant	Description of Services	Hours
		Wilson overview documents.	
01/06/21	JD	Call with R. Aleali (Purdue) re: third party diligence process and upcoming board meetings.	0.60
01/06/21	JD	Call with J. Lowne (Purdue), J. Turner, T. Melvin, R. Schnitzler (all PJT) re: business plan scenarios.	0.50
01/06/21	GJK	Review baseline Mundipharma business projections (per April/June revision from Mundipharma).	1.00
01/06/21	JD	Review trial balance follow up materials following call with management.	0.50
01/06/21	JD	Review creditor diligence requests and materials pulled together in response to other third party diligence requests.	0.50
01/06/21	JD	Review materials responsive to requests from the Monitor. Correspondence with Purdue legal and Dechert re: same.	0.80
01/06/21	GJK	Update Mundipharma diligence planning process requirements based on updated business projections.	1.50
01/06/21	NAS	Draft agenda for 1/7 meeting with Purdue IP team re: emergence transfer process.	2.40
01/06/21	KM	Analysis refresh and deck preparation re: Rhodes Pharma R&D restructuring.	2.10
01/06/21	KM	Closing analysis clean-up re: project Catalyst.	1.00
01/06/21	KM	Organize and file supporting analyses re: project Catalyst.	1.30
01/06/21	KM	Update smartsheet tracking re: project Catalyst.	2.20
01/06/21	JD	Correspondence with Davis Polk and Purdue management re: Avrio lease.	0.30
01/07/21	JD	Collect diligence materials re: Adhansia and correspondence with J. Lowne (Purdue) re: same.	1.00

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Re: Business Analysis & Operations
Client/Matter # 012589.00106

Date	Consultant	Description of Services	Hours
01/07/21	KM	Summarize 2020 findings and analyses re: Rhodes Pharma R&D.	1.90
01/07/21	KM	Meeting with H. Ghanmeh, J. Lowne, P. Brinkerhoff, D. Fogel (all Purdue) re: project Catalyst IT progress.	1.00
01/07/21	KM	Recommendations re: Rhodes Pharma R&D.	0.90
01/07/21	KM	Meeting with J. Ducharme and J. Giordano (both Purdue) re: Rhodes Pharm R&D.	1.60
01/07/21	JD	Review latest claims summary to provide to Purdue management for potential accounting accruals.	0.30
01/07/21	JD	Review newly provided Adhansia diligence materials from management prior to uploading for creditors.	0.80
01/07/21	JD	Correspondence with Purdue management and PJT re: third party call request.	0.40
01/07/21	NAS	Coordinate follow-up IAC tax meeting with Mundipharma diligence advisor group.	0.30
01/07/21	NAS	Review new information received from Mundipharma re: 2021 forecast.	1.20
01/07/21	NAS	Meeting with G. Koch, N. Simon, S. Lemack (all AlixPartners), C. Robertson, D. Forester, B. Chen, E. Diggs, D. Bauer (all DPW), R. Inz, B. Koch, R. Aleali, B. Miller, and K. McCarthy (all Purdue) re: IP workstream within emergence transfer process.	0.60
01/07/21	SKL	Meeting with G. Koch, N. Simon, S. Lemack (all AlixPartners), C. Robertson, D. Forester, B. Chen, E. Diggs, D. Bauer (all DPW), R. Inz, B. Koch, R. Aleali, B. Miller, and K. McCarthy (all Purdue) re: IP workstream within emergence transfer process.	0.60
01/07/21	LJD	Review and comment on PJT deck with alternative financing	0.60

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Re: Business Analysis & Operations
Client/Matter # 012589.00106

Date	Consultant	Description of Services	Hours
01/07/21	GJK	Organize Mundipharma business projection data dump provided by Mundipharma	1.50
01/07/21	GJK	Begin review of revised Mundipharma business projections	1.00
01/07/21	GJK	Meeting with G. Koch, N. Simon, S. Lemack (all AlixPartners), C. Robertson, D. Forester, B. Chen, E. Diggs, D. Bauer (all DPW), R. Inz, B. Koch, R. Aleali, B. Miller, and K. McCarthy (all Purdue) re: IP workstream within emergence transfer process.	0.60
01/07/21	JD	Call with R. Aleali (Purdue) and J. Turner (PJT) re: pipeline planning.	0.60
01/07/21	JD	Call with J. Lowne (Purdue), J. Turner, T. Melvin (both PJT) re: year end accruals.	0.60
01/07/21	JD	Call with J. Lowne (Purdue) re: Adhansia.	0.50
01/08/21	GJK	Identify potential issues in Mundipharma revised business projections.	1.00
01/08/21	GJK	Plan potential next steps for tax analysis of Mundipharma	1.00
01/08/21	GJK	Review of Mundipharma data files for revised business projections - 2021 comparison.	1.50
01/08/21	GJK	Plan potential next steps for Mundipharma diligence business plan.	1.50
01/08/21	NAS	Analyze hierarchy of accounts used in source data provided for Mundipharma 2021 Original Budget.	2.30
01/08/21	NAS	Translate data within source files provided for Mundipharma 2021 Original Budget.	0.50
01/08/21	JD	Call with H. Bhattal, J. DelConte (both AlixPartners), L. Altus, T. Matlock (both DPW) re: go forward tax issues.	0.70
01/08/21	KM	Workstream updates re: project Catalyst.	1.30
01/08/21	KM	RAID updates re: project Catalyst.	0.50

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Invoice # 2132593-1

Re: Business Analysis & Operations
Client/Matter # 012589.00106

Date	Consultant	Description of Services	Hours
01/08/21	JD	Review latest filed professional fee applications. Correspondence with FTI and Province re: open AHC and UCC year-end accruals.	0.50
01/08/21	JD	Correspondence with third party and J. Lowne (Purdue) re: data room access.	0.30
01/08/21	JD	Correspondence with Purdue management and PJT re: summary of commercial team call.	0.40
01/08/21	HSB	Call with H. Bhattacharya, J. DelConte (both AlixPartners), L. Altus, T. Matlock (both DPW) re: go forward tax issues.	0.70
01/10/21	JD	Review recent materials re: business development opportunity.	0.30
01/10/21	LJD	Review PJT draft document for plan alternatives and comment	0.90
01/10/21	LJD	Review correspondence and respond to scheduling questions for coordination call	0.30
01/11/21	LJD	Call with J. DelConte, L. Donahue, H. Bhattacharya (all AlixPartners), R. Aleali, M. Kesselman (both Purdue), T. Coleman, J. O'Connell, J. Turner, T. Melvin (all PJT), M. Huebner, E. Vonnegut, C. Robertson, D. Klein (all DPW) re: plan alternatives deck for the board.	1.00
01/11/21	NAS	Analyze Mundipharma 2021 Original Budget raw data provided by management.	2.30
01/11/21	NAS	Draft and share notes with J. Arsic (PJT) and J. Turner (PJT) following IAC tax meeting.	0.30
01/11/21	NAS	Prepare for IAC tax meeting with KPMG and other Mundipharma diligence advisors.	0.30
01/11/21	NAS	Call with G. Koch, N. Simon (both AlixPartners), KPMG, and other Mundipharma diligence advisors re: IAC tax workstream.	0.90

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Re: Business Analysis & Operations
Client/Matter # 012589.00106

Date	Consultant	Description of Services	Hours
01/11/21	GJK	Scope out potential open diligence items for Mundipharma that may require additional follow up diligence items.	2.00
01/11/21	GJK	Call with G. Koch, N. Simon (both AlixPartners), KPMG, and other Mundipharma diligence advisors re: IAC tax workstream.	0.90
01/11/21	GJK	Prepare for KPMG tax call re: IACs and follow up questions.	0.50
01/11/21	JD	Call with J. DelConte, L. Donahue, H. Bhattal (all AlixPartners), R. Aleali, M. Kesselman (both Purdue), T. Coleman, J. O'Connell, J. Turner, T. Melvin (all PJT), M. Huebner, E. Vonnegut, C. Robertson, D. Klein (all DPW) re: plan alternatives deck for the board.	1.00
01/11/21	JD	Call with J. Lowne (Purdue), J. Turner, T. Melvin, G. Sim, J. Arsic (all PJT) re: plan alternatives.	0.70
01/11/21	JD	Call with J. Turner (PJT) re: latest iteration of the deck.	0.40
01/11/21	JD	Review DOJ presentation and review side-by-side analysis in order to answer open questions from R. Aleali (Purdue).	0.80
01/11/21	JD	Correspondence with Purdue management re: business plan presentation shared with creditors.	0.30
01/11/21	JD	Update latest professional fee tracker and forecast for 2021 in comparison to budget estimates.	2.50
01/11/21	JD	Review and analyze latest third party proposal.	1.70
01/11/21	JD	Correspondence with PJT and J. Lowne (Purdue) re: min cash.	0.30
01/11/21	JD	Initial research comparable claims resolution trust costs.	0.80
01/12/21	JD	Review latest status of prodrug discussions with creditor advisors.	0.50
01/12/21	JD	Correspondence with management re: corporate objective	0.30

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Date	Consultant	Description of Services	Hours
01/12/21	JD	scorecard 2021.	
01/12/21	JD	Attend Purdue board meeting Purdue board members, M. Kesselman, R. Aleali, J. Lowne, C. Landau (all Purdue), M. Huebner, E. Vonnegut, C. Robertson, W. Taylor (all DPW), J. O'Connell, T. Coleman, J. Turner, T. Melvin (all PJT), L. Donahue, J. DelConte, H. Bhattacharya (all AlixPartners), S. Birnbaum (Dechert)	2.50
01/12/21	JD	Review previous AlixPartners cases and projected winddown trust costs.	1.10
01/12/21	JD	Call with J. DelConte, H. Bhattacharya, S. Lemack, L. Nguyen (all AlixPartners) re: third party discussions.	0.40
01/12/21	JD	Call with D. Warren and E. Nowakowski (both Purdue) re: accounting accruals.	0.50
01/12/21	JD	Review latest plan alternatives presentation.	0.50
01/12/21	JD	Prepare analysis of latest professional forecast versus budget amounts.	0.70
01/12/21	HSB	Call with J. DelConte, H. Bhattacharya, S. Lemack, L. Nguyen (all AlixPartners) re: third party discussions.	0.40
01/12/21	HSB	Attend Purdue board meeting Purdue board members, M. Kesselman, R. Aleali, J. Lowne, C. Landau (all Purdue), M. Huebner, E. Vonnegut, C. Robertson, W. Taylor (all DPW), J. O'Connell, T. Coleman, J. Turner, T. Melvin (all PJT), L. Donahue, J. DelConte, H. Bhattacharya (all AlixPartners), S. Birnbaum (Dechert)	2.50
01/12/21	LTN	Call with J. DelConte, H. Bhattacharya, S. Lemack, L. Nguyen (all AlixPartners) re: third party discussions.	0.40
01/12/21	GJK	Call with G. Koch, N. Simon (both AlixPartners), M. Diaz, B. Bromberg (both FTI) to coordinate on Mundipharma diligence efforts.	0.40
01/12/21	GJK	Call with G. Koch, N. Simon (both AlixPartners) re: action	0.50

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Date	Consultant	Description of Services	Hours
01/12/21	GJK	items related to Mundipharma diligence effort.	
01/12/21	GJK	Review revenue and EBIT variances between updated Mundipharma projections for 2021 and original 2020 projections.	1.50
01/12/21	GJK	Work through potential key open issues in Mundipharma projections and opportunities to limit further diligence requirements.	1.50
01/12/21	GJK	Assess Foundation data provided by business and challenges tying to previous financial projection information	1.00
01/12/21	NAS	Draft list of follow-up questions for Mundipharma re: 2021 OB.	0.80
01/12/21	NAS	Call with G. Koch, N. Simon (both AlixPartners) re: action items related to Mundipharma diligence effort.	0.50
01/12/21	NAS	Call with G. Koch, N. Simon (both AlixPartners), M. Diaz, B. Bromberg (both FTI) to coordinate on Mundipharma diligence efforts.	0.40
01/12/21	NAS	Research and respond to Mundipharma/Purdue agreements question from S. Lemack (AlixPartners).	0.90
01/12/21	LJD	Review revised buyout offer and comment	0.60
01/12/21	LJD	Attend Purdue board meeting Purdue board members, M. Kesselman, R. Aleali, J. Lowne, C. Landau (all Purdue), M. Huebner, E. Vonnegut, C. Robertson, W. Taylor (all DPW), J. O'Connell, T. Coleman, J. Turner, T. Melvin (all PJT), L. Donahue, J. DelConte, H. Bhattacharya (all AlixPartners), S. Birnbaum (Dechert)	2.50
01/12/21	LJD	Review revised presentation in advance of board meeting	0.70
01/12/21	SKL	Call with J. DelConte, H. Bhattacharya, S. Lemack, L. Nguyen (all AlixPartners) re: third party discussions.	0.40

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Date	Consultant	Description of Services	Hours
01/13/21	LJD	Second call with M. Kesselman, R. Aleali (both Purdue), L. Donahue, J. DelConte, H. Bhattacharya (all AlixPartners), M. Huebner, E. Vonnegut, C. Robertson (all DPW), J. O'Connell, J. Turner, T. Melvin, J. Arsic (all PJT) re: plan alternatives scenario forecasting.	0.90
01/13/21	LJD	Call with M. Kesselman, R. Aleali (both Purdue), L. Donahue, J. DelConte, H. Bhattacharya (all AlixPartners), M. Huebner, E. Vonnegut, C. Robertson (all DPW), J. O'Connell, J. Turner, T. Melvin, J. Arsic (all PJT) re: plan alternatives scenario forecasting.	0.90
01/13/21	NAS	Draft question list for Mundipharma management re: 2021 Original Budget source data.	0.90
01/13/21	NAS	Email S. Lemack, H. Bhattacharya (both AlixPartners) re: Purdue/Mundipharma agreement question.	0.30
01/13/21	GJK	Review B Bromberg email and update planning for revised information requests made to Mundipharma based on data gaps.	1.50
01/13/21	JD	Review summary of hours worked on Project Plex and documents provided to date.	0.70
01/13/21	JD	Edit draft Project Plex email to third party.	0.40
01/13/21	JD	Correspondence with Davis Polk re: larger unsecured claims analysis.	0.40
01/13/21	JD	Review responses compiled in relation to open Adhansia questions.	0.30
01/13/21	JD	Review historical wind down budget details from previous cases and research other comparable budgets.	1.30
01/13/21	JD	Review latest pension materials to incorporate into latest plan alternatives presentation.	0.60
01/13/21	HSB	Second call with M. Kesselman, R. Aleali (both Purdue), L. Donahue, J. DelConte, H. Bhattacharya (all AlixPartners), M.	0.90

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01/13/21	HSB	Huebner, E. Vonnegut, C. Robertson (all DPW), J. O'Connell, J. Turner, T. Melvin, J. Arsic (all PJT) re: plan alternatives scenario forecasting.	
01/13/21	JD	Call with M. Kesselman, R. Aleali (both Purdue), L. Donahue, J. DelConte, H. Bhattacharya (all AlixPartners), M. Huebner, E. Vonnegut, C. Robertson (all DPW), J. O'Connell, J. Turner, T. Melvin, J. Arsic (all PJT) re: plan alternatives scenario forecasting.	0.90
01/13/21	JD	Review and provide comments on November flash report.	0.80
01/13/21	JD	Call with M. Kesselman, R. Aleali (both Purdue), L. Donahue, J. DelConte, H. Bhattacharya (all AlixPartners), M. Huebner, E. Vonnegut, C. Robertson (all DPW), J. O'Connell, J. Turner, T. Melvin, J. Arsic (all PJT) re: plan alternatives scenario forecasting.	0.90
01/13/21	JD	Call with J. Lowne (Purdue) re: scenario analysis.	0.20
01/13/21	JD	Call with J. Turner (PJT) re: scenario planning.	0.20
01/13/21	JD	Second call with M. Kesselman, R. Aleali (both Purdue), L. Donahue, J. DelConte, H. Bhattacharya (all AlixPartners), M. Huebner, E. Vonnegut, C. Robertson (all DPW), J. O'Connell, J. Turner, T. Melvin, J. Arsic (all PJT) re: plan alternatives scenario forecasting.	0.90
01/14/21	ADD	Research and compile agreements requested by Davis Polk for review.	2.50
01/14/21	JD	Review draft Adhansia diligence responses to upload to the data room.	0.40
01/14/21	GJK	Assess Mundipharma data for ability to analyze markets.	1.00
01/14/21	GJK	Incorporate questions and comments from FTI into assessment of Mundipharma data.	1.00
01/14/21	JD	Review latest materials re: third party business development deal.	0.40

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Date	Consultant	Description of Services	Hours
01/14/21	LJD	Review agenda for 9am call with management and advisors	0.20
01/14/21	LJD	Review and discuss draft letter response re: buyout offer	0.30
01/14/21	LJD	Call with Teneo team re: PR strategy	1.50
01/15/21	LJD	Attend Purdue (Special Committee) board meeting with M. Kesselman, R. Aleali, J. Lowne, C. Landau (all Purdue), M. Huebner, E. Vonnegut, C. Robertson, W. Taylor (all DPW), J. O'Connell, T. Coleman, J. Turner, T. Melvin (all PJT), L. Donahue, J. DelConte, H. Bhattacharjee (all AlixPartners), S. Birnbaum (Dechert)	1.00
01/15/21	LJD	Comment on response letter and discuss	0.30
01/15/21	GJK	Review bridges developed by N Simon and identify potential underlying causes that would impact business based on market analysis.	2.00
01/15/21	JD	Attend Purdue (Special Committee) board meeting with M. Kesselman, R. Aleali, J. Lowne, C. Landau (all Purdue), M. Huebner, E. Vonnegut, C. Robertson, W. Taylor (all DPW), J. O'Connell, T. Coleman, J. Turner, T. Melvin (all PJT), L. Donahue, J. DelConte, H. Bhattacharjee (all AlixPartners), S. Birnbaum (Dechert)	1.00
01/15/21	JD	Correspondence with Davis Polk, Purdue management and PJT re: third party transaction structure.	0.70
01/15/21	JD	Review and edit first batch of retention letters for Purdue management.	2.30
01/15/21	JD	Finish reviewing and editing retention letters for management.	1.50
01/15/21	JD	Review draft materials prepared by PJT for the creditor advisors.	0.30
01/15/21	JD	Call with J. Lowne (Purdue) re: business plan scenarios.	0.40

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Date	Consultant	Description of Services	Hours
01/15/21	ADD	Request agreements from Client for counsel review.	1.20
01/15/21	ADD	Research and compile agreements requested by Davis Polk for review.	2.30
01/15/21	HSB	Attend Purdue (Special Committee) board meeting with M. Kesselman, R. Aleali, J. Lowne, C. Landau (all Purdue), M. Huebner, E. Vonnegut, C. Robertson, W. Taylor (all DPW), J. O'Connell, T. Coleman, J. Turner, T. Melvin (all PJT), L. Donahue, J. DelConte, H. Bhattal (all AlixPartners), S. Birnbaum (Dechert)	1.00
01/16/21	JD	Call with J. Turner, R. Schnitzler, T. Melvin (all PJT), R. Aleali, J. Doyle (both Purdue) re: third party business development deal.	0.80
01/16/21	JD	Update professional fee trackers and send to management to finalize year end accruals.	0.70
01/17/21	JD	Prepare analysis of GM trust claims reconciliation costs using public filings.	1.50
01/17/21	JD	Call with J. Turner (PJT) re: plan alternatives scenario analysis.	0.50
01/17/21	LJD	Review and comment on correspondence related to letter response for LOI	0.60
01/18/21	LJD	Review revised board presentation and comment	0.90
01/18/21	LJD	Review revised term sheet and comment	0.40
01/18/21	SKL	Call with H. Bhattal, J. DelConte, S. Lemack (all AlixPartners), C. Robertson (DPW), T. Melvin, J. Turner (both PJT) re: claims resolution trust costs.	0.30
01/18/21	SKL	Discussion with H. Bhattal, J. DelConte, S. Lemack (all AlixPartners) re: claims resolution trust costs.	0.60
01/18/21	JD	Review various business plan sensitivities and plan scenarios and provide comments on materials to provide	1.40

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Date	Consultant	Description of Services	Hours
01/18/21	JD	to the board.	
01/18/21	JD	Review latest analysis of claims resolution trust costs and provide comments.	0.60
01/18/21	JD	Call with H. Bhattal, J. DelConte, S. Lemack (all AlixPartners), C. Robertson (DPW), T. Melvin, J. Turner (both PJT) re: claims resolution trust costs.	0.30
01/18/21	JD	Call with J. DelConte, H. Bhattal (both AlixPartners) re: claims resolution related issues	0.70
01/18/21	JD	Begin working on breakdown of LTRP and AIP accruals by cost center for year end close process.	2.70
01/18/21	JD	Call with R. Schnitzler (PJT) re: third party BD deal.	0.20
01/18/21	JD	Discussion with H. Bhattal, J. DelConte, S. Lemack (all AlixPartners) re: claims resolution trust costs.	0.60
01/18/21	HSB	Call with J. DelConte, H. Bhattal (both AlixPartners) re: claims resolution related issues	0.70
01/18/21	HSB	Call with H. Bhattal, J. DelConte, S. Lemack (all AlixPartners), C. Robertson (DPW), T. Melvin, J. Turner (both PJT) re: claims resolution trust costs.	0.30
01/18/21	HSB	Discussion with H. Bhattal, J. DelConte, S. Lemack (all AlixPartners) re: claims resolution trust costs.	0.60
01/19/21	HSB	Attend Purdue (Special Committee) board meeting Purdue Special Committee members, M. Kesselman, R. Aleali, J. Lowne, C. Landau (all Purdue), M. Huebner, E. Vonnegut, C. Robertson, W. Taylor (all DPW), J. O'Connell, T. Coleman, J. Turner, T. Melvin (all PJT), L. Donahue, J. DelConte, H. Bhattal (all AlixPartners), S. Birnbaum (Dechert)	1.30
01/19/21	ADD	Compile and format materials submitted in response to diligence request for processing and upload to the data room for creditor committee.	2.00

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Date	Consultant	Description of Services	Hours
01/19/21	ADD	Review active intercompany agreements to determine completeness of agreement list.	2.30
01/19/21	ADD	Compile materials submitted in response to diligence request for upload to the data room.	2.50
01/19/21	ADD	Review and manage data room settings.	1.50
01/19/21	ADD	Upload documents processed by Davis Polk's eDiscovery teams to the data room.	0.60
01/19/21	JD	Attend Purdue (Special Committee) board meeting Purdue Special Committee members, M. Kesselman, R. Aleali, J. Lowne, C. Landau (all Purdue), M. Huebner, E. Vonnegut, C. Robertson, W. Taylor (all DPW), J. O'Connell, T. Coleman, J. Turner, T. Melvin (all PJT), L. Donahue, J. DelConte, H. Bhattal (all AlixPartners), S. Birnbaum (Dechert)	1.30
01/19/21	JD	Review PHI status updates prepared for the court hearing tomorrow.	0.30
01/19/21	JD	Finalize analysis of LTRP and AIP accruals by cost center for year end accounting.	3.00
01/19/21	JD	Review and compare historical MORs and then edit opening court hearing speech.	1.50
01/19/21	JD	Correspondence with Davis Polk and PJT re: plan sensitivities and scenario analysis.	0.50
01/19/21	JD	Review latest materials from third party.	0.20
01/19/21	LJD	Attend Purdue (Special Committee) board meeting Purdue Special Committee members, M. Kesselman, R. Aleali, J. Lowne, C. Landau (all Purdue), M. Huebner, E. Vonnegut, C. Robertson, W. Taylor (all DPW), J. O'Connell, T. Coleman, J. Turner, T. Melvin (all PJT), L. Donahue, J. DelConte, H. Bhattal (all AlixPartners), S. Birnbaum (Dechert)	1.30

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01/19/21	LJD	Review initial financing letters and comment	0.70
01/19/21	LJD	Call with PJT re: PR strategy	0.30
01/20/21	LJD	Call with M. Kesselman, R. Aleali (both Purdue), M. Huebner, D. Klein, E. Vonnegut, C. Robertson, Z. Levine (all DPW), J. O'Connell, J. Turner, T. Melvin (all PJT), L. Donahue, J. DelConte, H. Bhattacharya (all AlixPartners) re: plan term sheet revisions.	1.50
01/20/21	ADD	Review active intercompany agreements to determine completeness of agreement list.	1.10
01/20/21	ADD	Compile intercompany agreements for counsel review.	0.70
01/20/21	ADD	Review and update comparison of Rhodes product business plan projections.	1.60
01/20/21	ADD	Research and compile agreements requested by Davis Polk for review and analysis.	2.50
01/20/21	JD	Review accrued rebate calculations and information posted to the third party dataroom.	0.70
01/20/21	JD	Call with H. Bhattacharya, J. DelConte (both AlixPartners), J. Turner, T. Melvin, J. Arsic, R. Schnitzler (all PJT), J. Lowne (Purdue) re: third party diligence responses.	0.60
01/20/21	JD	Call with J. Lowne, E. Nowakowski (both Purdue) re: accrued rebates.	0.30
01/20/21	JD	Call with M. Kesselman, R. Aleali (both Purdue), M. Huebner, D. Klein, E. Vonnegut, C. Robertson, Z. Levine (all DPW), J. O'Connell, J. Turner, T. Melvin (all PJT), L. Donahue, J. DelConte, H. Bhattacharya (all AlixPartners) re: plan term sheet revisions.	1.50
01/20/21	JD	Review and check third party responses to open diligence questions.	0.70
01/20/21	JD	Review third party Excel modeling and prepare questions	1.10

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498 Washington Street
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Invoice # 2132593-1

Re: Business Analysis & Operations
Client/Matter # 012589.00106

Date	Consultant	Description of Services	Hours
01/20/21	JD	/ comments. Review and provide comments on claims resolution trust forecast.	0.50
01/20/21	HSB	Call with M. Kesselman, R. Aleali (both Purdue), M. Huebner, D. Klein, E. Vonnegut, C. Robertson, Z. Levine (all DPW), J. O'Connell, J. Turner, T. Melvin (all PJT), L. Donahue, J. DelConte, H. Bhattacharjee (all AlixPartners) re: plan term sheet revisions.	1.50
01/20/21	HSB	Call with H. Bhattacharjee, J. DelConte (both AlixPartners), J. Turner, T. Melvin, J. Arsic, R. Schnitzler (all PJT), J. Lowne (Purdue) re: third party diligence responses.	0.60
01/21/21	HSB	Call with C. Robertson (DPW), J. Turner, T. Melvin (both PJT), J. DelConte, H. Bhattacharjee, S. Lemack (all AlixPartners) re: claims resolution trust forecast.	0.80
01/21/21	JD	Call with J. Lowne, R. Aleali (both Purdue), J. Turner (PJT), C. Robertson (DPW) re: third party inquiry.	0.60
01/21/21	JD	Review latest restricted cash schedules and correspond with management to reconcile and answer open questions.	0.70
01/21/21	JD	Review draft materials related to the trust transfer workstream.	0.50
01/21/21	JD	Review third party modeling in comparison to current product forecasts.	0.70
01/21/21	JD	Review and provide comments on updated claims resolution trust forecast.	0.30
01/21/21	JD	Correspondence with G. Koch (AlixPartners) re: Purdue trust transfer process.	0.30
01/21/21	JD	Call with R. Posner (Teneo) re: PR planning.	0.30
01/21/21	JD	Call with C. Robertson (DPW), J. Turner, T. Melvin (both	0.80

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Client/Matter # 012589.00106

Date	Consultant	Description of Services	Hours
01/21/21	JD	PJT), J. DelConte, H. Bhattacharya, S. Lemack (all AlixPartners) re: claims resolution trust forecast.	1.00
01/21/21	ADD	Call with A. DePalma and J. DelConte (both AlixPartners) re: ongoing claims and third party forecast analysis.	1.50
01/21/21	ADD	Research and compile agreements requested by Davis Polk for review and analysis.	2.80
01/21/21	ADD	Call with A. DePalma and J. DelConte (both AlixPartners) re: ongoing claims and third party forecast analysis.	0.80
01/21/21	SKL	Call with C. Robertson (DPW), J. Turner, T. Melvin (both PJT), J. DelConte, H. Bhattacharya, S. Lemack (all AlixPartners) re: claims resolution trust forecast.	1.20
01/22/21	NAS	Review new 2021 OB backup data provided by Mundipharma.	0.30
01/22/21	JD	Review severance calculations to compare against third party analysis.	0.80
01/22/21	JD	Review final year end professional fee accruals against previous schedules.	2.40
01/22/21	JD	Update analysis of AIP and LTRP accruals by cost center for year end close.	0.20
01/22/21	JD	Call with R. Aleali (Purdue) re: third party BD deal.	0.10
01/22/21	JD	Call with J. Lowne (Purdue) re: board meeting.	0.50
01/22/21	JD	Attend Purdue board meeting with M. Kesselman, R. Aleali, J. Lowne, C. Landau (all Purdue), M. Huebner, E. Vonnegut, C. Robertson, W. Taylor (all DPW), J. O'Connell, T. Coleman, J. Turner, T. Melvin (all PJT), J. DelConte, H. Bhattacharya (both AlixPartners), S. Birnbaum (Dechert)	

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Client/Matter # 012589.00106

Date	Consultant	Description of Services	Hours
01/22/21	GJK	Call with M Clemons (DPW) and J Turner (PJT) re: Mundipharma diligence.	0.50
01/22/21	GJK	Review Global 2021 with Reconciliation Data provided by Mundipharma.	2.00
01/22/21	ADD	Download updated accounting data for liquidation analysis.	1.00
01/22/21	HSB	Attend Purdue board meeting with M. Kesselman, R. Aleali, J. Lowne, C. Landau (all Purdue), M. Huebner, E. Vonnegut, C. Robertson, W. Taylor (all DPW), J. O'Connell, T. Coleman, J. Turner, T. Melvin (all PJT), J. DelConte, H. Bhattacharjee (both AlixPartners), S. Birnbaum (Dechert)	0.50
01/23/21	JD	Review analysis of various plan alternatives and payments to various creditor groups. Correspondence with Davis Polk and PJT re: same.	1.00
01/24/21	JD	Call with C. Robertson, T. Matlock, L. Altus (all DPW), J. Turner, T. Melvin, R. Schnitzler (all PJT), J. DelConte, H. Bhattacharjee (both AlixPartners) re: go-forward taxes.	0.60
01/24/21	JD	Call with M. Atkinson (Province) re: third party discussions.	0.20
01/24/21	LJD	Review and comment on letter response to third party	0.40
01/24/21	LJD	Review and comment on revised term sheet	0.90
01/24/21	HSB	Call with C. Robertson, T. Matlock, L. Altus (all DPW), J. Turner, T. Melvin, R. Schnitzler (all PJT), J. DelConte, H. Bhattacharjee (both AlixPartners) re: go-forward taxes.	0.60
01/25/21	LJD	Review revised drafts of response letter to third party offer	0.40
01/25/21	JD	Call with J. Lowne, R. Aleali, S. Daniel, E. Ruiz (all Purdue) re: contract renewal process.	0.30

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Date	Consultant	Description of Services	Hours
01/25/21	JD	Call with J. Lowne (Purdue) re: follow up to contract call.	0.20
01/25/21	JD	Review comparison of third party generics forecast and internal numbers.	0.40
01/25/21	JD	Review updated retention participant letters from C. DeStefano (Purdue).	0.30
01/25/21	JD	Review and provide comments on various HR files.	0.40
01/25/21	JD	Review updated tax org chart and explanatory slide for the post-emergence structure.	0.30
01/25/21	GJK	Identify information gaps in Data Reconciliation from Mundipharma	0.60
01/25/21	GJK	Continue review of Global 2021 with Reconciliation Data provided by Mundipharma.	1.50
01/26/21	JD	Call with M. Huebner (DPW) and J. Turner (PJT) re: third party conversations.	0.50
01/26/21	JD	Call with A. DePalma and J. DelConte (both AlixPartners) re: model discussion.	1.10
01/26/21	JD	Correspondence with Purdue management and PJT re: third party modeling.	0.70
01/26/21	JD	Review financial projection model from the AHC re: cash flow distributions to the NOAT.	0.80
01/26/21	ADD	Compile and format materials submitted in response to diligence request for processing and upload to the data room for creditor committee.	2.80
01/26/21	ADD	Call with A. DePalma and J. DelConte (both AlixPartners) re: model discussion.	1.10
01/27/21	ADD	Meeting with A. DePalma and S. Lemack (both AlixPartners) re: Intralinks management and file sharing.	1.10
01/27/21	ADD	Compile and format materials submitted in response to diligence request for processing and upload to the data	2.30

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Date	Consultant	Description of Services	Hours
01/27/21	JD	room for creditor committee.	
01/27/21	JD	Review latest weekly sales info from the company.	0.30
01/27/21	JD	Review draft Board financial pre-reads.	0.70
01/27/21	JD	Review net working capital analysis from FTI and look into open questions.	0.50
01/27/21	JD	Review comments from the company on latest third party forecasting analysis.	0.40
01/27/21	JD	Review model of third party generics forecast in comparison company modeling.	0.50
01/27/21	JD	Call with M. Huebner, E. Vonnegut, A. Lele, C. Robertson, D. Klein (all DPW), J. DelConte, H. Bhattacharjee, L. Donahue (all AlixPartners), J. O'Connell, T. Coleman, J. Turner, J. Arsic, T. Melvin (all PJT), S. Birnbaum (Dechert), M. Kesselman, R. Aleali, J. Lowne (all Purdue) re: NOAT cash flow projections.	0.50
01/27/21	JD	Call with J. Turner (PJT) re: NOAT distribution forecast.	0.30
01/27/21	LJD	Call with M. Huebner, E. Vonnegut, A. Lele, C. Robertson, D. Klein (all DPW), J. DelConte, H. Bhattacharjee, L. Donahue (all AlixPartners), J. O'Connell, T. Coleman, J. Turner, J. Arsic, T. Melvin (all PJT), S. Birnbaum (Dechert), M. Kesselman, R. Aleali, J. Lowne (all Purdue) re: NOAT cash flow projections.	0.50
01/27/21	SKL	Meeting with A. DePalma and S. Lemack (both AlixPartners) re: Intralinks management and file sharing.	1.10
01/28/21	LJD	Attend Purdue board meeting with Board members, M. Kesselman, R. Aleali, J. Lowne, C. Landau (all Purdue), M. Huebner, E. Vonnegut, C. Robertson, W. Taylor (all DPW), J. O'Connell, T. Coleman, J. Turner, T. Melvin (all PJT), J. DelConte, L. Donahue, H. Bhattacharjee (all AlixPartners), S. Birnbaum (Dechert)	5.20

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Date	Consultant	Description of Services	Hours
01/28/21	JD	Correspondence with Davis Polk, PJT and Purdue management re: third party diligence responses.	0.80
01/28/21	JD	Review and analyze third party response effects on total distributable value.	1.70
01/28/21	JD	Attend Purdue board meeting with Board members, M. Kesselman, R. Aleali, J. Lowne, C. Landau (all Purdue), M. Huebner, E. Vonnegut, C. Robertson, W. Taylor (all DPW), J. O'Connell, T. Coleman, J. Turner, T. Melvin (all PJT), J. DelConte, L. Donahue, H. Bhattacharya (all AlixPartners), S. Birnbaum (Dechert)	5.20
01/28/21	JD	Call with J. Turner (PJT) re: post-board meeting follow up.	0.30
01/28/21	JD	Call with J. Lowne (Purdue) re: third party discussions.	0.30
01/28/21	JD	Call with C. Robertson (DPW) re: third party discussions.	0.20
01/28/21	ADD	Review diligence questions from the creditor committee and research responses.	2.80
01/28/21	JD	Call with J. Lowne (Purdue) re: post-board meeting follow up.	0.20
01/29/21	ADD	Download requested accounting entry data from SAP system	1.10
01/29/21	JD	Call with J. Turner (PJT) re: prep for call with AHC.	0.30
01/29/21	JD	Review full financial package presented to the Board for December results.	1.30
01/29/21	JD	Review latest HRT presentation.	0.30
01/29/21	JD	Review data from the UCC on unspent federal grant money for opioid projects.	0.50
01/29/21	JD	Develop ABL analysis from year end balance sheet details.	0.50
01/29/21	JD	Review and provide comments on an accounting memo	0.40

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Client/Matter # 012589.00106

Date	Consultant	Description of Services	Hours
01/29/21	JD	from J. Lowne (Purdue) re: settlement reserves.	
01/29/21	JD	Correspondence with Davis Polk and PJT re: potential ABL facility.	0.30
01/29/21	JD	Review liabilities analysis from J. Lowne (Purdue) re: third party discussions.	0.50
01/29/21	GJK	Review outstanding Mundipharma diligence items.	1.00
01/29/21	GJK	Prioritize potential follow up items for Mundipharma to limit further diligence requirements.	1.00
01/30/21	JD	Review proposed MOR disclosures for draft settlement agreements.	0.50
01/30/21	JD	Correspondence with management, Davis Polk and PJT re: third party discussions.	0.40
01/31/21	JD	Call with J. Turner, T. Melvin (both PJT) re: NOAT distribution modeling.	0.30
01/31/21	JD	Call with D. Klein, C. Robertson, K. Steinberg (all DPW), J. Turner, T. Melvin (both PJT), J. DelConte, H. Bhattacharjee (both AlixPartners) re: potential financing.	0.50
01/31/21	JD	Review and provide comments on draft third party email.	0.30
01/31/21	JD	Finalize ABL borrowing base analysis and send to J. Lowne (Purdue) for review.	0.70
01/31/21	JD	Review latest monthly Nalmefene report before providing to creditors.	0.20
01/31/21	LJD	Review correspondence related to latest plan issues.	0.30
01/31/21	LJD	Review windsor side by side comparison and comment	0.50
01/31/21	HSB	Call with D. Klein, C. Robertson, K. Steinberg (all DPW), J. Turner, T. Melvin (both PJT), J. DelConte, H. Bhattacharjee (both AlixPartners) re: potential financing.	0.50

Total **253.00**

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Re: Business Analysis & Operations
Client/Matter # 012589.00106

Fee Recap:

Consultant	Hours	Rate	Amount
Lan T Nguyen	0.40	530.00	212.00
Andrew D DePalma	41.30	625.00	25,812.50
Nate A Simon	16.40	625.00	10,250.00
Sam K Lemack	3.80	665.00	2,527.00
HS Bhattal	13.80	865.00	11,937.00
Gabe J Koch	34.30	865.00	29,669.50
Kevin M McCafferty	17.00	980.00	16,660.00
Jesse DelConte	100.40	1,055.00	105,922.00
Lisa Donahue	25.60	1,295.00	33,152.00
Total Hours & Fees	253.00		236,142.00

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Invoice # 2132593-1

Re: POR Development
Client/Matter # 012589.00107

Date	Consultant	Description of Services	Hours
01/04/21	JD	Review plan term sheet mark-up from the AHC and DOJ.	1.50
01/04/21	HSB	Review updated presentation draft with plan options prepared by S. Lemack (AlixPartners) and updated by J. DelConte (AlixPartners)	0.20
01/04/21	HSB	Review emails from PJT team and J. DelConte (AlixPartners) re: plan options and discussion re: presentation draft	0.40
01/04/21	SKL	Finalize updates to the Plan Scenario deck and circulate internally for final review.	0.20
01/05/21	HSB	Call with J. DelConte, H. Bhattacharya (both AlixPartners), M. Kesselman, R. Aleali (both Purdue), M. Huebner, D. Klein, C. Robertson, E. Vonnegut (all DPW), J. O'Connell, J. Turner, T. Melvin, G. Sim (all PJT) re: plan term sheet issues.	1.90
01/05/21	HSB	Review term sheet draft with comments from Ad Hoc Committee and DOJ	1.10
01/05/21	JD	Call with J. DelConte, H. Bhattacharya (both AlixPartners), M. Kesselman, R. Aleali (both Purdue), M. Huebner, D. Klein, C. Robertson, E. Vonnegut (all DPW), J. O'Connell, J. Turner, T. Melvin, G. Sim (all PJT) re: plan term sheet issues.	1.90
01/05/21	JD	Call with J. Turner, T. Melvin, R. Schnitzler, G. Sim (all PJT) re: plan alternatives review.	1.00
01/06/21	HSB	Call with H. Bhattacharya, J. DelConte (both AlixPartners), E. Vonnegut, D. Klein, M. Huebner (all DPW), J. O'Connell, J. Turner, T. Melvin (all PJT) re: plan structure scenarios.	0.40
01/06/21	HSB	Meeting with S. Lemack, J. DelConte and H. Bhattacharya (AlixPartners) re: liquidation analysis.	0.40
01/06/21	HSB	Review Purdue's 2021 Budget and Business Plan Refresh in relation to the plan alternatives under discussion	1.80

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Client/Matter # 012589.00107

Date	Consultant	Description of Services	Hours
01/06/21	SKL	Review and reconcile breakdown of the wholesaler inventory balances and begin implementing into the inventory assumptions of the Liquidation Analysis accordingly.	1.80
01/06/21	SKL	Meeting with S. Lemack, J. DelConte and H. Bhattacharya (all AlixPartners) re: liquidation analysis.	0.40
01/06/21	SKL	Refresh liquidation analysis info prior to this afternoon's meeting and prepare updated breakdown of latest updates to review during the call.	1.30
01/06/21	SKL	Begin preparing file of Purdue and Rhodes A/R and Inventory recovery rates and rationale for variances based on this afternoon's liquidation analysis meeting.	1.30
01/06/21	SKL	Begin preparing updated scenarios to the liquidation analysis based on Accrued Rebate assumptions discussed during this afternoon's liquidation analysis meeting.	0.80
01/06/21	JD	Meeting with S. Lemack, J. DelConte and H. Bhattacharya (all AlixPartners) re: liquidation analysis.	0.40
01/06/21	JD	Call with J. Turner (PJT) and G. Coutts (HL) re: third party diligence.	0.60
01/06/21	JD	Call with H. Bhattacharya, J. DelConte (both AlixPartners), E. Vonnegut, D. Klein, M. Huebner (all DPW), J. O'Connell, J. Turner, T. Melvin (all PJT) re: plan structure scenarios.	0.40
01/07/21	SKL	Call with H. Bhattacharya, S. Lemack (both AlixPartners) re: liquidation analysis updates based on email response from Davis Polk	0.40
01/07/21	SKL	Finalize updates to the Liquidation Analysis following yesterday's update call and circulate list of open items and questions to the DPW team to review.	1.30
01/07/21	HSB	Continue reviewing Purdue's 2021 Budget and Business Plan Refresh in relation to the plan alternatives under	1.10

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Re: POR Development
Client/Matter # 012589.00107

Date	Consultant	Description of Services	Hours
		discussion	
01/07/21	HSB	Review updated draft of plan matrix presentation prepared by T. Melvin (PJT)	0.70
01/07/21	HSB	Review amounts per the latest illustrative cash flows for hypothetical plan scenarios	1.20
01/07/21	HSB	Call with H. Bhattacharya, S. Lemack (both AlixPartners) re: liquidation analysis updates based on email response from Davis Polk	0.40
01/07/21	JD	Review cap claims analysis for potential convenience class analysis.	0.30
01/07/21	JD	Review latest iteration of the liquidation analysis.	1.30
01/07/21	JD	Correspondence with Davis Polk re: liquidation analysis open issues.	0.40
01/07/21	JD	Review latest draft exit alternatives presentation from PJT.	0.80
01/07/21	HSB	Review claims convenience class query from Davis Polk and reviewed underlying info	0.30
01/08/21	ADD	Meeting with J. Lowne, E. Nowakowski (both Purdue), H. Bhattacharya, A. DePalma, S. Lemack (all AlixPartners) re: Accrued Rebates and how they're incorporated into the Liquidation Analysis.	0.90
01/08/21	JD	Initial review of the latest plan term sheet mark-up from Davis Polk.	0.70
01/08/21	JD	Call with C. Robertson (DPW) re: POR structure.	0.20
01/08/21	JD	Finalize review and provide comments on the latest plan term sheet markup.	1.20
01/08/21	JD	Correspondence with Davis Polk re: liquidation analysis comments.	0.40
01/08/21	JD	Call with J. DelConte, H. Bhattacharya, and L. Nguyen (all	0.30

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Date	Consultant	Description of Services	Hours
		AlixPartners) re: business plan exhibit and related Excel model	
01/08/21	JD	Call with E. Vonnegut (DPW) re: plan alternatives.	0.30
01/08/21	HSB	Meeting with J. Lowne, E. Nowakowski (both Purdue), H. Bhattacharjee, A. DePalma, S. Lemack (all AlixPartners) re: Accrued Rebates and how they're incorporated into the Liquidation Analysis.	0.90
01/08/21	HSB	Call with H. Bhattacharjee, S. Lemack (both AlixPartners) to wrap-up updates to the Liquidation Analysis and discussed next-steps for the upcoming week.	0.30
01/08/21	HSB	Call with H. Bhattacharjee, S. Lemack (both AlixPartners) re: liquidation analysis updates for accrued rebates assumptions based on discussion with J. Lowne (Purdue)	0.20
01/08/21	HSB	Call with J. DelConte, H. Bhattacharjee, and L. Nguyen (all AlixPartners) re: business plan exhibit and related Excel model	0.30
01/08/21	HSB	Review updated draft of plan presentation prepared by Davis Polk	1.30
01/08/21	HSB	Review updated draft of plan term sheet (along with AHC comments) prepared by Davis Polk	1.70
01/08/21	LTN	Call with J. DelConte, H. Bhattacharjee, and L. Nguyen (all AlixPartners) re: business plan exhibit and related Excel model	0.30
01/08/21	SKL	Begin process of updating the A/R recovery rates of the latest Liquidation Analysis based on this morning's call with the Purdue team.	1.50
01/08/21	SKL	Call with H. Bhattacharjee, S. Lemack (both AlixPartners) re: liquidation analysis updates for accrued rebates assumptions based on discussion with J. Lowne (Purdue)	0.20
01/08/21	SKL	Call with H. Bhattacharjee, S. Lemack (both AlixPartners) to	0.30

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Invoice # 2132593-1

Re: POR Development
Client/Matter # 012589.00107

Date	Consultant	Description of Services	Hours
		wrap-up updates to the Liquidation Analysis and discussed next-steps for the upcoming week.	
01/08/21	SKL	Meeting with J. Lowne, E. Nowakowski (both Purdue), H. Bhattal, A. DePalma, S. Lemack (all AlixPartners) re: Accrued Rebates and how they're incorporated into the Liquidation Analysis.	0.90
01/11/21	SKL	Review latest feedback re: excess returns, and update the excess returns reserve in the liquidation analysis accordingly.	1.80
01/11/21	SKL	Review latest feedback provided re: accrued rebates, and prepare and finalize updates to the liquidation analysis accordingly.	2.40
01/11/21	LTN	Call with J. DelConte, H. Bhattal, L. Nguyen (all AlixPartners) and T. Melvin, J. Turner, R. Schnitzler (PJT) re: Business plan exhibit discussion	0.60
01/11/21	HSB	Call with J. DelConte, H. Bhattal, L. Nguyen (all AlixPartners) and T. Melvin, J. Turner, R. Schnitzler (PJT) re: Business plan exhibit discussion	0.60
01/11/21	JD	Call with J. DelConte, H. Bhattal, L. Nguyen (all AlixPartners) and T. Melvin, J. Turner, R. Schnitzler (PJT) re: Business plan exhibit discussion	0.60
01/11/21	JD	Review latest comments on plan term sheet mark-up.	0.40
01/11/21	HSB	Review updated draft of plan matrix prepared by PJT	0.30
01/11/21	HSB	Review updated draft of plan term sheet prepared by Davis Polk	1.10
01/11/21	HSB	Review correspondence from Davis Polk and AlixPartners team re: liquidation analysis assumptions	0.10
01/11/21	HSB	Review due diligence correspondence (Project Plex)	0.60
01/11/21	HSB	Review financial info and related reports from Purdue in	1.70

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Re: POR Development
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Date	Consultant	Description of Services	Hours
01/12/21	HSB	connection with illustrative cash flows analysis	
01/12/21	HSB	Review company information received from PJT re: cash flow calculations for potential plan scenarios	0.40
01/12/21	HSB	Review claims related financial info in connection with claims analysis performed by S. Lemack (AlixPartners)	0.70
01/12/21	HSB	Review Purdue financial analysis related to selected plan related assumptions	0.60
01/12/21	HSB	Review comments to presentation prepared by T. Melvin (PJT) and updated draft document	0.40
01/12/21	HSB	Review IAC contracts listing and related summary on cash reports for estimate of potential costs in certain plan scenarios	0.40
01/12/21	HSB	Review pipeline and Adhansia budget prepared by Purdue for estimating costs in certain Plan scenarios	0.40
01/12/21	HSB	Review correspondence from PJT re: plan assumptions	0.20
01/12/21	HSB	Review email correspondence from AlixPartners team and PJT re: plan assumptions	0.20
01/12/21	HSB	Review company information received from PJT re: cash flow calculations for potential plan scenarios	0.40
01/12/21	HSB	Review updated draft of plan alternatives presentation prepared by T. Melvin (PJT)	0.50
01/12/21	JD	Review and provide comments on claims pool analysis for claims over \$250K for convenience class.	0.40
01/13/21	JD	Call with R. Aleali, C. Ricarte (both Purdue), S. Birnbaum (Dechert), A. Kramer (Reed Smith), J. DelConte, H. Bhattacharjee, S. Lemack (all AlixPartners) re: insurance recovery in a liquidation.	0.50
01/13/21	HSB	Call with R. Aleali, C. Ricarte (both Purdue), S. Birnbaum (Dechert), A. Kramer (Reed Smith), J. DelConte, H.	0.50

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Re: POR Development
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Date	Consultant	Description of Services	Hours
		Bhattal, S. Lemack (all AlixPartners) re: insurance recovery in a liquidation.	
01/13/21	HSB	Review feedback from Davis Polk re: claims analysis	0.20
01/13/21	HSB	Review estimate of select costs for Plan assumptions prepared by S. Lemack (AlixPartners)	0.20
01/13/21	HSB	Review plan assumptions and related information in preparation of meeting with teams from PJT, Davis Polk and AlixPartners colleagues	0.60
01/13/21	HSB	Review benefit plan related info and recent estimates ahead of call with debtors' advisory team	0.20
01/13/21	HSB	Review illustrative cash flows under multiple scenarios and analyzed potential stress scenarios	1.20
01/13/21	HSB	Call with H. Bhattal, S. Lemack (both AlixPartners) re: liquidation analysis updates and additional next steps	0.70
01/13/21	SKL	Call with R. Aleali, C. Ricarte (both Purdue), S. Birnbaum (Dechert), A. Kramer (Reed Smith), J. DelConte, H. Bhattal, S. Lemack (all AlixPartners) re: insurance recovery in a liquidation.	0.50
01/13/21	SKL	Call with H. Bhattal, S. Lemack (both AlixPartners) re: liquidation analysis updates and additional next steps	0.70
01/14/21	SKL	Meeting with J. DelConte, S. Lemack (both AlixPartners) to review latest feedback from DPW re: liquidation analysis, and discuss next steps moving forward.	0.70
01/14/21	SKL	Meeting with H. Bhattal, S. Lemack (both AlixPartners) to review and discuss latest updates and open items re: liquidation analysis and write-up,	0.60
01/14/21	SKL	Finalize updates to the liquidation analysis re: updated inventory assumptions and potential recovery rates.	1.60
01/14/21	SKL	Review latest feedback provided re: liquidation analysis,	2.30

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Re: POR Development
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Date	Consultant	Description of Services	Hours
01/14/21	SKL	and prepare updates to the claim analysis accordingly. Finalize updates to the liquidation analysis re: updated A/R assumptions and potential recovery rates.	2.10
01/14/21	JD	Review latest draft liquidation analysis and provide comments on asset recovery, overall cost and waterfall assumptions.	1.80
01/14/21	JD	Meeting with J. DelConte, S. Lemack (both AlixPartners) to review latest feedback from DPW re: liquidation analysis, and discuss next steps moving forward.	0.70
01/14/21	JD	Call with C. Robertson (DPW) re: liquidation analysis.	0.60
01/14/21	HSB	Meeting with H. Bhattacharjee, S. Lemack (both AlixPartners) to review and discuss latest updates and open items re: liquidation analysis and write-up	0.60
01/14/21	HSB	Review liquidation analysis comments and related estimate of potential settlement in connection with latest draft prepared by S. Lemack (AlixPartners)	0.40
01/14/21	HSB	Review updated Excel version of liquidation analysis	0.60
01/15/21	HSB	Call with H. Bhattacharjee, L. Nguyen (both AlixPartners) re: financial projections for the disclosure statement	0.60
01/15/21	LTN	Call with H. Bhattacharjee, L. Nguyen (both AlixPartners) re: financial projections for the disclosure statement	0.60
01/15/21	HSB	Prepare a draft of disclosure statement write up and reviewed related Purdue financial information	2.10
01/15/21	HSB	Review comparable disclosure statements for reference while drafting write up for financial projections	0.60
01/15/21	JD	Review historical business plan exhibits to begin to outline disclosure statement exhibit.	0.80
01/18/21	JD	Review private claims settlements prior to forwarding along to J. Lowne (Purdue).	0.70

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Re: POR Development
Client/Matter # 012589.00107

Date	Consultant	Description of Services	Hours
01/18/21	HSB	Calls with H. Bhattal, S. Lemack (both AlixPartners) re: claims resolution related issues	0.20
01/18/21	HSB	Prepare claims resolution cost analysis and researched related issues	1.90
01/18/21	HSB	Review analysis of potential plan scenarios prepared by T. Melvin (PJT)	0.90
01/18/21	HSB	Review latest version of special committee presentation prepared by T. Melvin (PJT)	1.20
01/18/21	HSB	Review Purdue claims summary worksheets prepared by A. DePalma and S. Lemack (both AlixPartners)	0.40
01/18/21	LTN	Write up the general assumptions and p&l section on the business plan exhibit	2.10
01/18/21	LTN	Write up the assumptions for the cashflow and balance sheet section on the business plan exhibit and finalized the report	2.30
01/18/21	LTN	Review plans document sent by T. Melvin (PJT) and templates and began working on business plan exhibit	1.40
01/18/21	HSB	Review description of financial projections prepared by L. Nguyen (AlixPartners) and made revisions to draft	0.80
01/18/21	HSB	Review selected section of motion draft prepared by C. Robertson (DPW) in response to request	0.30
01/18/21	HSB	Review drafts of Purdue financial details summary prepared by T. Melvin (PJT) and related comments	0.40
01/18/21	HSB	Research comparable claims resolution costs and wind down costs for select cases while estimating costs for Purdue	0.60
01/19/21	HSB	Conduct research for comparable examples of wind down costs and updated Excel worksheet with summary	1.60
01/19/21	HSB	Review latest draft of financial analysis prepared by T.	0.20

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Re: POR Development
Client/Matter # 012589.00107

Date	Consultant	Description of Services	Hours
		Melvin (PJT.)	
01/20/21	HSB	Review post-emergence claims resolution cost analysis prepared by S. Lemack (AlixPartners)	0.20
01/20/21	HSB	Review latest draft of plan term sheet and related comments from UCC and AHC	0.80
01/20/21	JD	Review and comment on draft plan term sheet.	0.80
01/21/21	SKL	Prepare and finalize updates to the liquidation analysis with the latest feedback and updates re: shareholder contributions and insurance proceeds.	2.60
01/21/21	SKL	Calls with H. Bhattacharya, S. Lemack (both AlixPartners) re: liquidation analysis revisions and additional changes.	0.50
01/21/21	HSB	Review claims resolution estimates prepared by S. Lemack (AlixPartners) and discussed revisions	0.50
01/21/21	HSB	Review liquidation analysis updates made by S. Lemack (AlixPartners) and prepared comments	1.60
01/21/21	HSB	Calls with H. Bhattacharya, S. Lemack (both AlixPartners) re: liquidation analysis revisions and additional changes.	0.50
01/21/21	HSB	Conduct research for comparable cases for selected liquidation analysis assumptions	0.70
01/21/21	HSB	Review further updates to liquidation analysis estimates prepared by S. Lemack (AlixPartners)	0.30
01/21/21	JD	Review and provide comments on the latest iteration of the liquidation analysis.	0.90
01/22/21	HSB	Review updated draft of liquidation analysis prepared by S. Lemack (AlixPartners) and provided comments	0.80
01/22/21	HSB	Review correspondence from PJT and Davis Polk re: governance issues	0.20
01/22/21	HSB	Review most recent drafts of potential plan scenarios and plan term sheet in preparation for Purdue Board meeting	0.60

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Date	Consultant	Description of Services	Hours
01/22/21	HSB	Call with S. Lemack, H. Bhattacharya, J. DelConte (all AlixPartners) re: liquidation analysis.	1.30
01/22/21	HSB	Update draft of write up for disclosure statement exhibit based on review of debtor's financial projections and related financial information	1.40
01/22/21	HSB	Review updated draft of the Plan Term sheet prepared by Z. Levine (DPW) and obtained current terms for disclosure statement exhibits	1.20
01/22/21	SKL	Call with S. Lemack, H. Bhattacharya, J. DelConte (all AlixPartners) re: liquidation analysis.	1.30
01/22/21	SKL	Finalize updates to the A/R assumptions and accrued returns reserve in the liquidation analysis and prepare and finalize updates to the write-up accordingly.	1.90
01/22/21	SKL	Continue to update the liquidation analysis summary and restricted cash assumptions.	1.80
01/22/21	SKL	Finalize updates to the professional fee schedule and wind-down costs re: liquidation analysis.	1.50
01/22/21	SKL	Prepare and implement claim resolution cost analysis into the liquidation analysis and update the liquidation write-up accordingly.	1.40
01/22/21	JD	Call with S. Lemack, H. Bhattacharya, J. DelConte (all AlixPartners) re: liquidation analysis.	1.30
01/22/21	JD	Review updated liquidation analysis draft and provide comments.	0.70
01/22/21	JD	Review and comment on bridge of third party operating expense assumptions.	0.40
01/22/21	GJK	Review liquidation analysis.	1.00
01/24/21	JD	Review and provide comments on the latest version of the plan term sheet.	1.30

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Date	Consultant	Description of Services	Hours
01/24/21	HSB	Review plan term sheet comments from PJT, Davis Polk, M. Kesselman (Purdue) and J. Lowne (Purdue).	0.60
01/24/21	HSB	Review relevant sections of the plan terms sheet with respect to comments from advisors	0.40
01/24/21	HSB	Update draft of write up for disclosure statement exhibit	0.60
01/25/21	HSB	Call with H. Bhattacharjee, S. Lemack (both AlixPartners) re: liquidation analysis revisions and updates	0.30
01/25/21	HSB	Call with J. DelConte, H. Bhattacharjee, S. Lemack, G. Koch (all AlixPartners) re: liquidation analysis.	1.00
01/25/21	HSB	Research and review recent comparable cases for liquidation analysis assumptions	2.50
01/25/21	HSB	Update Excel analysis with summary of comparable assumptions estimates for Purdue liquidation analysis	0.70
01/25/21	HSB	Review multiple updates to the liquidation analysis Excel worksheet prepared by S. Lemack (AlixPartners)	0.60
01/25/21	HSB	Review most current draft of the plan term sheet and updated description of financial projection assumptions	1.30
01/25/21	HSB	Update draft of plan projections based on debtor financial projections	0.70
01/25/21	JD	Call with J. DelConte, H. Bhattacharjee, S. Lemack, G. Koch (all AlixPartners) re: liquidation analysis.	1.00
01/25/21	JD	Review latest update to the liquidation analysis prior to call.	1.00
01/25/21	GJK	Call with J. DelConte, H. Bhattacharjee, S. Lemack, G. Koch (all AlixPartners) re: liquidation analysis.	1.00
01/25/21	SKL	Call with J. DelConte, H. Bhattacharjee, S. Lemack, G. Koch (all AlixPartners) re: liquidation analysis.	1.00
01/25/21	SKL	Call with H. Bhattacharjee, S. Lemack (both AlixPartners) re: liquidation analysis revisions and updates.	0.30

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Date	Consultant	Description of Services	Hours
01/25/21	SKL	Finalize remaining updates to the liquidation analysis re: chapter 7 professional fees and fee calculations and circulate updated feedback accordingly.	1.60
01/25/21	SKL	Continue to finalize updates to the liquidation analysis write-up and circulate updated write-up accordingly.	1.60
01/26/21	SKL	Finalize updates to the liquidation analysis re: comparables and circulate internally accordingly.	1.80
01/26/21	SKL	Calls with H. Bhattacharjee, S. Lemack (both AlixPartners) re: liquidation analysis revisions and updates.	0.80
01/26/21	SKL	Finalize updates to the liquidation analysis re: ANDA valuations.	1.70
01/26/21	SKL	Call with J. Turner, T. Melvin, R. Schnitzler (all PJT), D. Klein, C. Robertson (both DPW), J. DelConte, H. Bhattacharjee, S. Lemack (all AlixPartners) re: liquidation analysis.	1.10
01/26/21	SKL	Continue to finalize updates to the liquidation analysis re: administrative claim detail.	1.80
01/26/21	JD	Call with J. Turner, T. Melvin, R. Schnitzler (all PJT), D. Klein, C. Robertson (both DPW), J. DelConte, H. Bhattacharjee, S. Lemack (all AlixPartners) re: liquidation analysis.	1.10
01/26/21	JD	Review updated draft liquidation analysis prior to upcoming call.	0.50
01/26/21	HSB	Calls with H. Bhattacharjee, L. Nguyen (both AlixPartners) re: financial projections	0.60
01/26/21	HSB	Prepare updated Excel analysis for liquidation assumptions estimates	1.20
01/26/21	HSB	Call with J. Turner, T. Melvin, R. Schnitzler (all PJT), D. Klein, C. Robertson (both DPW), J. DelConte, H. Bhattacharjee, S. Lemack (all AlixPartners) re: liquidation analysis.	1.10
01/26/21	HSB	Calls with H. Bhattacharjee, S. Lemack (both AlixPartners) re:	0.80

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Date	Consultant	Description of Services	Hours
01/26/21	HSB	liquidation analysis revisions and updates.	
01/26/21	HSB	Update draft of section to be included in the disclosure statement	2.10
01/26/21	HSB	Review debtor financial information and business plan assumptions for inclusion in disclosure statement	1.20
01/26/21	LTN	Continue writing the assumptions on the remaining items of Business planning write-up and finalized updates based H. Bhattacharya (AlixPartners) feedback	1.60
01/26/21	LTN	Calls with H. Bhattacharya, L. Nguyen (both AlixPartners) re: financial projections	0.60
01/27/21	HSB	Review Excel workbook with latest draft of liquidation analysis updated by S. Lemack (AlixPartners)	1.10
01/27/21	SKL	Prepare updates to the liquidation analysis write-up re: claim resolution costs and claim detail.	1.30
01/27/21	SKL	Prepare updates to the liquidation analysis write-up re: Chapter 7 Professional fees and Chapter 7 Trustee fees.	2.10
01/27/21	SKL	Prepare updates to the ANDA section of the liquidation analysis based on the latest updates from the DPW/PJT catch-up meeting.	1.20
01/27/21	SKL	Prepare updates to the Chapter 7 Professional fees section of the liquidation analysis based on the latest updates from the DPW/PJT catch-up meeting.	1.20
01/28/21	SKL	Continue to update the draft write-up of the liquidation analysis based on the latest feedback provided from the DPW and PJT team re: Adlon valuation.	1.20
01/28/21	SKL	Finalize updates to the draft write-up of the liquidation analysis based on the latest feedback provided from the DPW and PJT team re: Avrio valuation.	1.60
01/28/21	SKL	Continue to finalize updates to the liquidation analysis re:	1.80

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Date	Consultant	Description of Services	Hours
01/28/21	SKL	intangible asset valuations.	0.30
01/28/21	HSB	Call with H. Bhattacharya, S. Lemack (both AlixPartners) re: liquidation analysis and related matters.	0.30
01/28/21	HSB	Call with H. Bhattacharya, S. Lemack (both AlixPartners) re: liquidation analysis and related matters	0.60
01/29/21	HSB	Review debtor financial information presentation prepared by Purdue management	0.20
01/29/21	HSB	Review list of post-petition liabilities prepared by J. Lowne (Purdue)	0.40
01/29/21	SKL	Continue to finalize remaining updates to the restricted cash section of the liquidation analysis write-up.	0.80
01/29/21	SKL	Finalize updates to the liquidation analysis re: Chapter 7 Trustee and Professional fees based on the latest feedback provided by the DPW team.	2.10
01/29/21	SKL	Finalize updates to the liquidation analysis re: shareholder contributions and insurance proceeds based on the latest feedback provided by the DPW team.	2.20
01/31/21	HSB	Research plan related issues and review recent transactions	0.60
01/31/21	HSB	Review comparable publicly available info relating to certain plan related issues	0.30
Total			<u>170.70</u>

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Fee Recap:

Consultant	Hours	Rate	Amount
Lan T Nguyen	9.50	530.00	5,035.00
Andrew D DePalma	0.90	625.00	562.50
Sam K Lemack	61.60	665.00	40,964.00
HS Bhattal	69.50	865.00	60,117.50
Gabe J Koch	2.00	865.00	1,730.00
Jesse DelConte	27.20	1,055.00	28,696.00
Total Hours & Fees	170.70		137,105.00

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Invoice # 2132593-1

Re: Claims Process
Client/Matter # 012589.00109

Date	Consultant	Description of Services	Hours
01/05/21	ADD	Call with J. DelConte, A. DePalma, (both AlixPartners), E. Nowakowski (Purdue) and re: Claims discussion.	0.40
01/05/21	JD	Call with J. DelConte, A. DePalma, (both AlixPartners), E. Nowakowski (Purdue) and re: Claims discussion.	0.40
01/08/21	SKL	Review latest vendor claim inquiry provided by H. Benson (Purdue) and prepare updated analysis accordingly.	0.60
01/08/21	SKL	Review latest claim class inquiry provided by the DPW team and prepare updated claim analysis accordingly.	1.90
01/11/21	SKL	Finalize claims pool analysis per DPW request and circulate updated feedback accordingly.	2.40
01/13/21	SKL	Review latest claim resolution cost inquiry and prepare updated analysis accordingly.	0.60
01/13/21	SKL	Finalize updates to the latest claim reconciliation provided to DPW team and prepared updated breakdown of next steps accordingly.	1.40
01/15/21	SKL	Review latest claim resolution cost inquiry and begin refreshing a claim breakdown and analysis accordingly.	1.30
01/15/21	JD	Review claims filed to date and comparison against internal A/P.	0.60
01/17/21	JD	Review updated claims analysis from S. Lemack (AlixPartners).	0.50
01/18/21	JD	Review detailed claims register against SAP and provide comments.	0.40
01/18/21	JD	Collect detailed cost files to share with the ad hoc creditor groups.	0.80
01/18/21	SKL	Review and reconcile the latest Prime Clerk claims report and implement into the claims database accordingly.	2.40
01/18/21	SKL	Continue to review and update the latest trade payable claims filed and updated the claims database accordingly.	2.30

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498 Washington Street
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Invoice # 2132593-1

Re: Claims Process
Client/Matter # 012589.00109

Date	Consultant	Description of Services	Hours
01/18/21	SKL	Calls with H. Bhattal, S. Lemack (both AlixPartners) re: claims resolution related issues	0.20
01/19/21	SKL	Finalize updates to the latest claim analysis and circulated internally for review.	2.40
01/19/21	SKL	Call with A. DePalma, S. Lemack (both AlixPartners) re: latest LSTC-prepetition liability report for the latest claims analysis.	0.40
01/19/21	ADD	Call with A. DePalma, S. Lemack (both AlixPartners) re: latest LSTC-prepetition liability report for the latest claims analysis.	0.40
01/20/21	JD	Correspondence with Davis Polk re: claims objection process.	0.30
01/20/21	JD	Review and provide comments on list of high priority third party follow up questions.	0.40
01/20/21	SKL	Review latest feedback re: claims methodology provided by DPW team and circulate update accordingly.	0.60
01/20/21	SKL	Finalize updates to the claim resolution costs and wind-down cost comparisons and circulate internally.	2.10
01/21/21	SKL	Review latest updates and feedback from the claim resolution discussion with PJT and DPW team and update the analysis accordingly.	1.30
01/26/21	ADD	Review claims analysis and prioritize claims for additional research and analysis.	1.00
01/27/21	ADD	Review and categorize trade claims for additional research.	2.40
01/28/21	ADD	Review and categorize trade claims for additional research.	2.10
01/29/21	ADD	Review and categorize trade claims for additional research.	3.10

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Re: Claims Process
Client/Matter # 012589.00109

Date	Consultant	Description of Services	Hours
01/29/21	ADD	Meeting with A. DePalma, S. Lemack (both AlixPartners) re: trade payable claim reconciliation process.	0.40
01/29/21	SKL	Meeting with A. DePalma, S. Lemack (both AlixPartners) re: trade payable claim reconciliation process.	0.40
01/29/21	SKL	Continue to review and reconcile trade claim detail and prepare updated claim analysis accordingly.	1.40
Total			<u>34.90</u>

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Re: Claims Process
Client/Matter # 012589.00109

Fee Recap:

Consultant	Hours	Rate	Amount
Andrew D DePalma	9.80	625.00	6,125.00
Sam K Lemack	21.70	665.00	14,430.50
Jesse DelConte	3.40	1,055.00	3,587.00
Total Hours & Fees	34.90		24,142.50

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Invoice # 2132593-1

Re: Special Projects
Client/Matter # 012589.00110

Date	Consultant	Description of Services	Hours
01/15/21	ADD	Update project Catalyst project management tracker settings and add additional users.	0.60
		Total	0.60

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Invoice # 2132593-1

Re: Special Projects
Client/Matter # 012589.00110

Fee Recap:

Consultant	Hours	Rate	Amount
Andrew D DePalma	0.60	625.00	375.00
Total Hours & Fees	0.60		375.00

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Invoice # 2132593-1

Re: Fee Statements and Fee Applications
Client/Matter # 012589.00113

Date	Consultant	Description of Services	Hours
01/01/21	JD	Finalize review of November fee application.	1.50
01/06/21	MSM	Prepare professional fees for December 2020.	2.00
01/07/21	MSM	Prepare professional fees for December 2020.	1.00
01/07/21	TB	Prepare fifteenth monthly fee statement and exhibits for November 2020.	1.20
01/12/21	MSM	Prepare professional fees for December 2020.	4.00
01/12/21	JD	Review final November fee application.	0.40
01/13/21	MSM	Prepare professional fees for December 2020.	3.70
01/13/21	MSM	Continue to prepare professional fees for December 2020.	3.00
01/13/21	MSM	Continue to prepare professional fees for December 2020.	1.90
01/13/21	TB	Update fifteenth monthly fee statement and exhibits for November 2020.	0.30
01/13/21	TB	Email to M. Pera, D. Consla, C. Robertson (all DPW) attaching the fifteenth monthly fee application and exhibits for November 2020 for filing with the court.	0.20
01/14/21	MSM	Prepare professional fees for December 2020.	1.50
01/14/21	MSM	Continue to prepare professional fees for December 2020.	3.30
01/31/21	JD	Begin review of December fee statement.	1.50
Total			25.50

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Invoice # 2132593-1

Re: Fee Statements and Fee Applications
Client/Matter # 012589.00113

Fee Recap:

Consultant	Hours	Rate	Amount
Melanie McCabe	20.40	430.00	8,772.00
Tammy Brewer	1.70	465.00	790.50
Jesse DelConte	3.40		3,587.00
Total Hours & Fees	25.50		13,149.50

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Invoice # 2132593-1

Re: Court Hearings
Client/Matter # 012589.00114

Date	Consultant	Description of Services	Hours
01/20/21	HSB	Attend Bankruptcy Court January Omnibus Hearing for Purdue.	2.00
01/20/21	JD	Participate telephonically in court hearing.	2.00
Total			<u>4.00</u>

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Re: Court Hearings
Client/Matter # 012589.00114

Fee Recap:

Consultant	Hours	Rate	Amount
HS Bhattal	2.00	865.00	1,730.00
Jesse DelConte	2.00	1,055.00	2,110.00
Total Hours & Fees	4.00		3,840.00

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Invoice # 2132593-1

Re: Forensic Analysis
Client/Matter # 012589.00115

Date	Consultant	Description of Services	Hours
01/04/21	RC	Review documents related to Rhodes distributions	0.70
01/06/21	RC	Review support documentation related to Purdue distributions	0.50
01/07/21	RC	Review S. Baker's (Purdue) deposition transcript.	0.70
01/07/21	RC	Review source documentation related to cash distribution reconciliation schedules.	1.10
01/07/21	RC	Review UCC's materials re: the settlement framework.	1.60
01/07/21	ADD	Compile materials for internal research and review.	0.70
01/08/21	RC	Review information related to the UCC's analysis of transactions with IACs.	1.10
01/08/21	RC	Review UCC materials re: transactions with the Sacklers.	1.20
01/13/21	RC	Review distribution reconciliation and related support documentation.	1.00
01/13/21	SJC	Review of Rhodes Reconciliation and supporting documents uploaded to the data room for Province.	2.50
01/19/21	RC	Review data production and reconciliation of distribution information for Coventry/Rhodes.	0.50
01/21/21	RC	Review documentation related to schedule of distribution transactions.	0.70
01/21/21	RC	Review and update detailed schedule of distribution transactions.	0.80
01/25/21	RC	Review information related to Coventry transactions.	0.40
01/25/21	RC	Review transactions highlighted in UCC's causes of actions presentation materials.	1.30
01/25/21	RC	Reconcile transactions in UCC's causes of actions materials to transfers of value analyses.	1.00
01/25/21	RC	Review UCC's analysis of potential causes of action against the Debtors and Sacklers.	1.60

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Re: Forensic Analysis
Client/Matter # 012589.00115

Date	Consultant	Description of Services	Hours
01/25/21	RC	Review information related to the UCC's claims analysis.	1.30
01/26/21	RC	Review information re: the UCC's claims analysis	0.80
01/26/21	RC	Review documentation related to the UCC's claims analysis.	1.30
01/26/21	RC	Review non-cash transfers included in the UCC's presentation to Debtors.	1.40
01/26/21	RC	Review information re: the Sackler family's finances and location of assets.	1.00
01/27/21	RC	Review information re: UCC's fraudulent transfer claims.	1.10
01/27/21	RC	Review transaction data related to non-tax and tax distributions.	1.30
01/27/21	RC	Communication with Davis Polk re: distribution related requests.	0.10
01/28/21	RC	Review and comment on distribution analysis.	1.10
01/28/21	SJC	Compile data regarding distributions	2.00
01/28/21	SJC	Review and analyze aggregated distribution detail	1.60
01/28/21	SJC	Edit distribution notes and add 2018 detail for distribution analysis	2.00
01/29/21	RC	Review update distribution analysis and provide additional comments.	1.00
01/29/21	RC	Review documentation related Ex-US distributions.	0.80
01/29/21	RC	Review documentation related non-tax distributions.	1.00
01/29/21	RC	Review documentation related tax distributions.	1.10
Total			36.30

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Client/Matter # 012589.00115

Fee Recap:

Consultant	Hours	Rate	Amount
Andrew D DePalma	0.70	625.00	437.50
Sam J Canniff	8.10	665.00	5,386.50
Richard Collura	27.50	1,125.00	30,937.50
Total Hours & Fees	36.30		36,761.50